Annexure A3

~~ANNEXURE 1.3~~

## 2020/21 CTICC ONE YEAR SDBIP (MID-YEAR AMENDMENT)

| SFA | IDP objective | Key Performance indictor | Audited baseline | Audited baseline | Audited baseline | Unaudited Baseline 2019/2020 | Approved Quarterly Targets | | Proposed Quarterly Targets [1] | | Adjustment Budget Motivation |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2020 | 2020/21 Q3 | 2020/21 Q4 | 2020/21 Q3 | 2020/21 Q4 | Comments |
| SFA1: Opportunity City | 1.1 Positioning Cape Town as a forward-looking, globally competitive City | 1. Number of international events hosted | 36 | 32 | 34 | 34 | 2 | 6 | 0 | 0 | Due to events being cancelled and postponed as a result of the current COVID-19 regulations. |
| | 1.1 Positioning Cape Town as a forward-looking, globally competitive City | 2. Number of events hosted | 482 | 525 | 560 | 545 | 20 | 50 | 21 | 28 | Due to events being cancelled and postponed as a result of the current COVID-19 regulations. |
| | 1.3 Economic inclusion | 5. Number of student opportunities provided | 9 | 12 | 14 | 6 | 6 | 8 | 4 | 4 | No recruitment for new applicants will be done during this period. |
| | 1.3 Economic inclusion | 6. Number of graduate opportunities provided | 14 | 13 | 11 | 6 | 5 | 7 | 5 | 5 | No recruitment for new applicants will be done during this period. The Q3 and Q4 target amendments to align to Q2 actual results. |
| SFA4: Inclusive City | 4.3 Building integrated communities | 7. Percentage of exco,manco and leadership positions held by persons from designated groups | 86% | 83% | 80% | 80% | 80% | 80% | 75% | 75% | In response to the impact of the COVID-19 pandemic, and to reduce costs where possible, all non-critical vacancies have been frozen and therefore the target be adjusted downwards. Furthermore, the entity cannot rule out the possibility of resignations due to the impact that the COVID-19 pandemic has had on the entity's operations and the future uncertainty. |

# 2020/21 CTICC ONE YEAR SDBIP (MID-YEAR AMENDMENT)

| SFA | IDP objective | Key Performance indictor | Audited baseline | Audited baseline | Audited baseline | Unaudited Baseline 2019/2020 | Approved Quarterly Targets | | Proposed Quarterly Targets [1] | | Adjustment Budget Motivation |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2020 | 2020/21 Q3 | 2020/21 Q4 | 2020/21 Q3 | 2020/21 Q4 | Comments |
| SFA4: Well-run City | 5.1 Operational Sustainability | 11. Percentage of the total number of capital projects for the year completed or committed | 100% | 89% | 97% | 90% | 20% | 50% | **92%** | **95%** | The target has been increased as a result of the revision of the projects for the year and the actual projects completed as at the end of Q2. |
| | 5.1 Operational Sustainability | 12. Percentage of total capital expenditure spend | 90% | 91% | 100% | 100% | 50% | 100% | **75%** | **100%** | The target for Q3 has increased due to progress being made on the project. |
| SFA4: Well-run City | 5.1 Operational Sustainability | 13. Unqualified audit report | Clean Audit for the 2015/16 Financial Year Achieved | Clean Audit for the 2016/17 Financial Year Achieved | Clean Audit for the 2017/18 Financial Year Achieved | Clean Audit Report (2nd Quarter) | Clean Audit Report (2nd Quarter) | Clean Audit Report (2nd Quarter) | **Clean Audit Report (3rd Quarter)** | **Clean Audit Report (3rd Quarter)** | The Audit Report will be issued later due to the delay in the audit being conducted by the AGSA. |
| | 5.1 Operational Sustainability | 15. Cash/cost coverage ratio (excluding unspent conditional grants) (NKPI) | 13 times | 14.2 times | 10 times | 7 times | 4.0 times | 3.8 times | **1 times** | **0 times** | The hosting of events are further delayed due to the COVID-19 regulations which negatively impacts the cash resources of the company. The targets are in line with the adjustment budget figures. |
| | 5.1 Operational Sustainability | 16. Net Debtors to annual income (NKPI) | 0.9% | 4% | 1.3% | 2.0% | 9.0% | 5.0% | **14%** | **9%** | Due to the lower anticipated revenue, it is forecasted that the debtors percentage at year end will likely be higher. |

**Notes:**

1 Subject to board approval

The baseline figures currently reflects the audited actual achievement as at 30 June 2017, 2018 and 2019.

The unaudited baseline refers to Q4 actual of 30 June 2020 submitted to the Auditor-General for the annual audit.