Annexure "A"

Municipal Public Accounts Committee Mandate and Functions

ANNEXURE TO ITEM C 54/05/16

1. Mandate

In terms of the amended Terms of Reference, approved by Council on 3 December 2014 (*vide* C 44/12/14), the purpose of the Municipal Public Accounts Committee (MPAC) is to perform an oversight function on behalf of Council over the executive functionaries of Council and is authorised to investigate unauthorised, irregular, fruitless and wasteful expenditure in terms of section 32(2) and section 102 of the MFMA related to the City and the City's municipal entities respectively.

They are authorised to direct any matter for investigation and, through the Office of the City Manager and Internal Audit, they have unrestricted access to information of Council and any other sources of relevant information that may be required for the purpose of its duties and responsibilities. They have authority to instruct committee members, management and other employees of Council to be present at meetings and have access to any information they require from any councillor or employee and all councillors and employees are directed to co-operate with any MPAC request.

MPAC will ensure that all existing City internal alternative dispute resolution (ADR) processes have been exhausted before proceeding with investigations e.g. unfair supply chain management (SCM) reporting should follow processes as defined the City's approved SCM Policy i.e. must be settled by means of mutual consultation, mediation (with or without legal representation) or, where unsuccessful, in a court of South African law. Note: City processes allow for the City Manager (or nominee) to investigate the matter with an outcome. Should the complainant dispute or object to the outcome the matter can be escalated via Provincial Treasury, National Treasury and ultimately a court of law.

2. Method of Work

a) Activities

Oversight over the City's Annual Report is performed in terms of section 129 of the MFMA. To achieve their oversight role, MPAC reviews the City's Annual Report, including the Auditor-General's report on the financial statements and responses thereto, with a view to ensuring satisfactory responses and corrective action, where necessary. Refer to Annexure C2 for the Annual Work Programme setting out MPAC's activities for the year.

b) Process

The limited time and resources available to committee members encourages the establishment of task teams for in-depth interrogation of information. Members are elected at an open MPAC meeting and consist of at least 3 members. The members elect a Chairperson at the first task team meeting and meetings are held as often as required. The task team obtains background of the item (i.e. unauthorised, irregular or fruitless and wasteful expenditure) to deal with the expenditure incurred and considers various factors when arriving at their recommendation. Invitations are extended to answerable/responsible officials to be in attendance at meetings. The task team submits a report on its recommendations to MPAC for consideration. Open MPAC meetings are held monthly and in-committee meetings are held as required directly after the open meeting.

c) Follow-up by MPAC

MPAC has effective follow-up procedures (outstanding matters schedule and work programme) to determine if action has been taken to implement their recommendations and this occurs during MPAC investigations and the comments in response to the questions posed during the oversight process. Replies are required from the Accounting Officer, or the designated official(s), and should indicate the action taken or to be taken by the executive to implement the recommendations or reasons for the non-adoption of the recommendations.

3. Reporting

Although MPAC has no executive powers, their findings and recommendations are escalated to the appropriate executive authority. MPAC considers the report of the task team at a main MPAC meeting and submits a report containing their recommendations to Council for final decision making. The immediate reporting line of MPAC is to the Speaker of Council.

Annexure "B"

Detailed Activities for the Quarter Ended 31 March 2016

No.	MPAC Activities	Current	Comments (1)
2)(S)		Status 🥦 📜	1
1.	Full Swing Trading CC	Outstanding Matters Schedule	Trial date is awaited.Update awaited.
2.	African Jewellery City Project	Outstanding Matters Schedule	Section 65 enquiry has been postponed sine die pending further payments.
3.	Facility Management Committee Policy	Outstanding Matters Schedule	Policy was referred to political party caucuses for comment in November 2015.
4.	Unlawful Commencement of Activities in terms of NEMA Section 24G and Payment of Administrative Fines	Outstanding Matters Schedule	The forensic investigation into two cases (i.e. Hendon Park and Soetwater) has been completed and the task team will meet in April 2016.
5.	Oversight Report: Matters requiring management responses: (a) Relocation of parking at 35 Wale Street, Cape Town (b) Cost of advertising in The Cape Times and Cape Argus for 2014/15 (c) Daily cost Of newspaper subscriptions (d) Traffic fines written off and reduced	Outstanding Matters Schedule	Questions arising from the 2014/15 Annual Report oversight process are being addressed by relevant officials and remain on the Matters Receiving Attention Schedule.
6.	Advertising of New Position Without Authority	In progress	Tabled at Council meeting of 31 March 2016 (vide ClC03/03/16) but item held over to next meeting (meeting adjourned by the Speaker).
7.	Municipal Public Accounts Committee Quarterly Report for the quarter ended 31 December 2015	In progress	Tabled at Council meeting of 31 March 2016 (vide C 43/03/16) but item held over to next meeting (meeting adjourned by the Speaker).
8.	Oversight Report in respect of the 2014/15 Annual Reports for the City of Cape Town and its Municipal Entity	Resolved	Tabled at Council (vide C32/03/16)
9.	 Governance: Training and Sharing 19 January 2016: Refresher training in respect of the oversight process and principles 19 January 2016: Revisit MPAC governance requirements 19 February 2016: Induction training for new MPAC member 	Resolved	Training and internal workshops attended by the MPAC Chairperson and committee representative(s).
10.	 Governance: Meetings 5 February 2016: Standing Committee on Local Government 10 February 2016: Standing Committee on Public Accounts 12 February 2016: SALGA: Provincial Governance & IGR Working Group Meeting 24 March 2016: 1st Quarterly Meeting of the Western Cape Association of Municipal Public Accounts Committees (WCAMPAC) 	Resolved	Conference and workshops attended by the MPAC Chairperson and committee representative(s).
11.	Advertising of New Position Without Authority	In progress	Tabled at Council meeting of 31 March 2016 (vide ClC03/03/16) but item held over to next meeting

MPAC Annual Work Programme (January 2016 to March 2016)

Annexure "C1"

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# A	ACTIVITY OVERSIGHT PROCESS	RESPONSIBILITY	SUPPORTED BY	Jan	Feb	Mar
A1	Annual Report (including AFS and Audit Reports) for the City and Municipal Entities, disseminated to MPAC Members	MPAC	Internal Audit assisted by Finance and IDP.OPM	х		
A2	Questions prepared by MPAC for communication to the City and Municipal Entity Dfficials based on the Oversight process (MEETING)	MPAC	Executive Committee Services - City officials Internal Audit - External respondents (CTICC via Office of the CFO, care of David Valentine)		×	
А3	Communication of Questions posed by MPAC to the City and Municipal Entity Officials based on the Oversight process	MPAC	Executive Committee Services		x	
A4	Oversight Meeting with City and Municipal Entity Officials to answer the MPAC Oversight questioning process (MEETING)	* MPAC * City and Municipal Entity Officials to provide responses	Executive Committee Services			×
A5	Oversight Report to Council from MPAC	MPAC Chairperson	Internal Audit			х
A6	Establishment of MPAC Task Teams to address Irregular, Unauthorised and Fruitless and Wasteful Expenditure (MEETING)	MPAC	Executive Committee Services			
A7	MPAC Task Team meetings (investigation, interrogation, in terms of the MFMA, section 32 and 102)	MPAC Members	Executive Committee Services			
A8	Tracking Of Comments And Resolutions Raised In The Oversight Report In Respect Of The 2011/12 and 2014/15 Annual Report For The City Of Cape Town And Its Municipal Entities	MPAC Members	Executive Committee Services	×	x	×
В	MEETINGS	•				
B1	MPAC Meetings (Council Diary) - Scheduling	Executive Committee Services		x	х	x
В2	MPAC Meetings (Council Diary) - Attendance	MPAC	Internal Audit and Executive / Committee Services / Office of the City Manager / Forensics, Ethics & Integrity Department / Legal Services / Finance	x	x	x
B3	MPAC Task Team Meetings - Scheduling	Executive Committee Services			ĺ	
B4	MPAC Task Team Meetings - Attendance	MPAC Task Team Members	Internal Audit / Office of the City Manager / Legal Services / Finance			
B5	MPAC and Internal Audit Meetings	MPAC Chairperson	Internal Audit			х
B6	Council Meetings (Potential MPAC Reports)	MPAC Members		х		х
B7	Liaise with Audit Committee and other relevant role-players as required	MPAC Chairperson	Internal Audit		×	
B8	Task Team summary item and annexures	Internal Audit	Line departments, e.g. Treasury			
B9	Task Team report to MPAC	MPAC Task Team Chairperson	Internal Audit			
	MPAC report to Council	MPAC Chairperson	Internal Audit			X
C1	TASK TEAM INVESTIGATIONS & REPORT CONTENTS Various matters (including matters as referred by other committees via MayCo / Council)	Task Team Chairperson and relevant Officials	Internal Audit			
D	PERFORMANCE ASSESSMENT					
D1	Annual Assessment (Self-Assessment) - Performing assessment	MPAC	Internal Audit			
D2	Annual Assessment (by Stakeholders) - Performing assessment	Speaker, Party Whips, Subcouncil Chairpersons and Portfolio	Internal Audit			
D3	Annual Assessment - Develop Action Plan	MPAC Chairperson and MPAC	Internal Audit	х		
D4	Annual Assessment - Reporting to the Speaker	MPAC Chairperson	Internal Audit			
D5	Track delivery on Action Plan from Annual Assessment (based on due dates)	MPAC	Internal Audit	x		
E	INDUCTION AND TRAINING Induction Packs	Internal Audit				
E1	Induction Presentation	Internal Audit			×	├
E3	Induction Presentation Induction Sessions (as necessary)	Internal Audit	MPAC Chairperson	-	X	
E4	Provincial Legislature Training	Eugene Kotze and Chief Whip	MPAC Chairperson		×	
E5	AG Training on APAC	Eugene Kotze and Chief Whip	AGSA		t^-	
E6	Other (as necessary e.g. Combined Assurance)	Eugene Kotze and Chief Whip	MPAC Chairperson		İ.,	х
F	MPAC GOVERNANCE PROCESSES					
F1	Annual Work Programme Assessment	MPAC	Internal Audit			
F2	Council Approval of Annual Work Programme	MPAC Chairperson	Internal Audit	L	ļ	
F3	Suggested MPAC Delegation Updates (to be submitted to Executive Committee Services)	MPAC Chairperson	Internal Audit	x	ļ <u>.</u>	
F4	Terms of Reference Review (based on latest approved Delegations) - workshop Terms of Reference Review (based on latest approved	MPAC Chairperson MPAC Chairperson	Internal Audit	x		
F5	Delegations) - MPAC meeting	MPAC Chairperson	Internal Audit	х		-
F6 F7	Council Approval of Terms of Reference Quarterly Reports to Council on MPAC activities	MPAC Chairperson	Internal Audit	 		-
F8	Annual Report to Council on MPAC activities	MPAC Chairperson	Internal Audit	 	\vdash	×
F9	Governance initiatives (to be reported in MPAC quarterly and	MPAC Chairperson and the Speaker	Internal Audit	х		х
L	annual activities report)	<u></u>	I .	<u> </u>	<u> </u>	<u></u>

Legend:

- x: Mandatory
- #: Optional

MP.	AC Annual Work Programme (January 2016 to D	ecember 2016)				Ann	AXUD	<u>a."C:</u>	<u>2" </u>						
#	ACTIVITY	RESPONSIBILITY	SUPPORTED BY	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Α	OVERSIGHT PROCESS		A Market Control							بحصر					
A 1	Annual Report (including AFS and Audit Reports) for the City and Municipal Entities, disseminated to MPAC Members	MPAC	Internal Audit assisted by Finance and IDP.OPM	X											
A2	Questions prepared by MPAC for communication to the City and Municipal Entity Officials	MPAC	Executive Committee Services - City officials		X						. !		[
	based on the Oversight process (MEETING)		Internal Audit - External respondents (CTICC via Office of the CFO, care of David Valentine)												
A 3	Communication of Questions posed by MPAC to the City and Municipal Entity Officials based on the Oversight process	MPAC	Executive Committee Services		X										
A4	Oversight Meeting with City and Municipal Entity Officials to answer the MPAC Oversight	* MPAC	Executive Committee Services		-	x	İ		!						
	questioning process (MEETING)	* City and Municipal Entity Officials to provide responses													
A5	Oversight Report to Council from MPAC	MPAC Chairperson	Internal Audit			х									
A6	Establishment of MPAC Task Teams to address frregular. Unauthorised and Fruitless and Wasteful Expenditure (MEETING)	MPAC	Executive Committee Services				x								
A 7	MPAC Task Team meetings (investigation, interrogation, in terms of the MFMA, section 32 and 102)	MPAC Members	Executive Committee Services	#	#	#	#	#	#	#	#	#	#	#	
A8	Tracking Of Comments And Resolutions Raised In The Oversight Report In Respect Of The	MPAC Members	Executive Committee Services	х	x	х	х	x	х	х	х	х	×	x	
	2011/12, 2013/14 and 2014/15 Annual Report. For The City Of Cape Town And its Municipal														ļ
В	MEETINGS	Everytive Committee Services		Х	X	х	х	х	X	x	X	х	х	Х.	T
B1 B2	MPAC Meetings (Council Diary) - Scheduling MPAC Meetings (Council Diary) - Attendance	Executive Committee Services MPAC	Internal Audit and Executive / Committee Services		^		-^		^			 ^- -			†
BZ	MPAC Meetings (Cooncil Diary) - Attenuance	NIFAC	/ Office of the City Manager / Finance / Forensics. Ethics & Integrity Department / Legal Services	x	×	x	x	x	x	x	X	х	x	x	
В3	MPAC Task Team Meetings - Scheduling	Executive Committee Services		#	#	#	#	#	#	#	#	#	#	#	#
B4	MPAC Task Team Meetings - Attendance	MPAC Task Team Members	Internal Audit / Office of the City Manager / Legal Services / Einance	#	#	#	#	#	#	#	#	#	#	#	#
B5	MPAC and Internal Audit Meetings	MPAC Chairperson	Internal Audit	#	#	#	#	#	#	#	#	#	#	#	
B6	Council Meetings (Potential MPAC Reports)	MPAC Members		X	X	х	х	х	х	х	x	х	X	X	
B7	Liaise with Audit Committee and other relevant role-players as required	MPAC Chairperson	Internal Audit		#									#	
B8	Task Team summary item and annexures	Internal Audit	Line departments, e.g. Treasury	#	#	#	#	#	#	# .	#	#	#	#	#
В9	Task Team report to MPAC	MPAC Task Team Chairperson	Internal Audit	#	#	#	#	#	#	#	#	#	#	#	#6
B10	MPAC report to Council	MPAC Chairperson	Internal Audit	#	#	#	#	#	#	#	#	#	#	#_	
Ç	TASK TEAM INVESTIGATIONS & REPORT CONTENTS														
C1	Various matters (including matters as referred by other committees via MayCo / Council)	Task Team Chairperson and relevant	Internal Audit	#	#	#	#	#	#	#	#	#	#	#	#
D	PERFORMANCE ASSESSMENT														
	Annual Assessment (Self-Assessment) - Performing assessment	MPAC	Internal Audit								i		X		
D2			Internal Audit		Į .						-				
<u> </u>	Annual Assessment (by Stakeholders) - Performing assessment	Speaker, Party Whips, Subcouncil								!			x		1
D3		Chairnersons and Portfolio	Internal Audit	x									x		
D3 D4	Annual Assessment - Develop Action Plan		Internal Audit	х									x		x
D4	Annual Assessment - Develop Action Plan Annual Assessment - Reporting to the Speaker	Chairnersons and Portfolio MPAC Chairperson and MPAC		x	x	x	x	x	x	x	x	x	x	×	x
	Annual Assessment - Develop Action Plan	Chairnersons and Portfolio MPAC Chairperson and MPAC MPAC Chairperson	Internal Audit		x	x	x	х	x	x	x	X		x	х
D4 D5	Annual Assessment - Develop Action Plan Annual Assessment - Reporting to the Speaker Track delivery on Action Plan from Annual Assessment (based on due dates)	Chairnersons and Portfolio MPAC Chairperson and MPAC MPAC Chairperson	Internal Audit		X #	X #	x #	x #	#	#	x #	#		#	x
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Legend:

x: Mandatory

#: Optional

