58 Annexure A



C/ O Inter-Services Liaison Department
Joepie Joubert
City Of Cape Town
Civic Centre
Hertzog Boulevard
Cape Town
8001

ANNEXURE TO ITEM C 05/05/16

26 October 2015

Dear Joepie

Re: Extension of SRA (CID) - Oranje-Kloof - 1 July 2016 / 30 June 2021 (5 years)

On behalf of the Oranje-Kloof City Improvement District, we hereby apply for an extension of tenure, for a further period of 5 years starting 1 July 2016 and ending on 30 June 2021.

I have attached the following for your perusal and comments, proposed 5 – year budget, supported by a letter of motivation herein, Implementation plan and proposed utilisation of accumulated surplus.

The CID (SRA) was established on 15<sup>th</sup> January 2002 and has since developed a very strong relationship with both the property owners, residents and the business sector, this from a hands-on management approach by providing an added-value component through a host of services that the CID has put into place based on International renewal success's which does in no way, seize or replace the functionality of the City of Cape Town. The CID is well placed to provide the expertise to overcome the challenges that we face within a growing City by interacting at all levels of urban governance, both public and private.

Besides the direct management approach, we as the Oranje-Kloof CID wish to continue the growth by including the following;

- Improving the environment through a comprehensive landscape plan with the aim of ensuring that Oranje-Kloof is clean, safe and aesthetically pleasing serving the needs of all its inhabitants
- Marketing and promoting of Oranje-Kloof as a part of a world class City
- Facilitating economic growth, investment and development opportunities
- Assisting with improving public infrastructure for greater accessibility and transportation
- Participate in strategic and Urban renewal initiatives
- To learn from International trends in urban renewal success's and adapt for our specific model in Oranje-Kloof

The proposed 5 – year budget has been carefully compiled by taking into consideration two critical areas that can influence the budget immensely, that of Security and Cleansing. Both these services fall under 'Sectorial Determination' which is governed by the Minister of Labour, thus not having direct input at the 'negotiating' table, we are beholden to the increase that the Minister may or may not grant at the time of negotiating, in addition to, the

security industry also falls under the appointed governing bod,, .......... as PSIRA (Private Security Industry Regulatory Authority) who ensures that the code of conduct is adhered to by the registered services providers at all times and carry stringent penalties if one is caught transgressing such.

We too have to bear in mind that the petrol price has fluctuated immeasurably and we need to be in a position to account for this fluctuation irrespectively.

Our current 5-year plan has been under severe pressure to accommodate these variances and with having an average annual increase of around the 7% region, coming off the previous approved budget of almost 10% per annum, it does have a knock-on effect, therefore in order for us to be in a more equitable position, we have varied the annual increase by applying it to the specific category and / or service.

Proposed Annual Increase for 5 -year budget;

Year 1: 11.1% Year 2: 11.6% Year 3: 9.0% Year 4: 9.1% Year 5: 9.1%

#### As a result of the following;

Security: 9.5% per annum

Cleansing: 8% per annum, thereafter 9% per annum

Staff /Admin: 7%% per annum
Law Enforcement: 8% per annum
Mkt & Promotions: 8% per annum
UIF: 7% per annum
Audit / accounting: 8% per annum

I do sincerely believe that our proposed budget is attainable and will enable us as the Oranje-Kloof CID to be in a position to continue providing an exceptional service to our property owners as we have been doing so for nearly on 14 years.

Recorded incidents of criminal intent are at their lowest, our streets are neat and orderly, our development potential has seen over the R 1 billion invested, besides bolstering our relationship with the City Departments / Officials, allowing us to further market / develop our area, we say 'Live, Work and Play" in Oranje-Kloof.

Yours Sincerely

Marc Truss
Chief Executive

# **BUSINESS PLAN RENEWAL**

PERIOD 1 JULY 2016 - 30 JUNE 2021

**REGISTRATION NO: 2002/000611/08** 

#### **VISION**

Turn Oranje-Kloof into a World Class Urban environment to "Live, Work and Play"

## **OUR MISSION**

"Provide enhanced management and top-up levels of services, including security, cleansing and marketing, to re-inforce Oranje-Kloof area as one of Cape Town's premier locations for business, residential, leisure and entertainment"

#### **GOALS**

"To improve the economic well-being of the Oranje-Kloof City Improvement District and all its stakeholders through the facilitation of public and private investment thus marketing the assets by developing a close and mutually beneficial working relationship with the local authority in making Oranje-Kloof and integral part of a world-class city"

# Continuation of Services for the Oranje-Kloof City Improvement District

After commencing with the approved Business Plan on 15 January 2002, the Oranje-Kloof City improvement has created an environment within which property owners have been able to enjoy the benefits of having a Special Rating Area, through the many added value components that is provided through expertise and buy-in to establish the area as a leading world class city.

The Oranje-Kloof CID is designed to study and evaluate international success stories on urban renewal and through extracting key elements one is able to;

- Improve the built environment
- Market and promote the area
- Facilitate economic growth, business investment and development
- Improve accessibility through public infrastructure and transportation investment
- Strategise for urban renewal initiatives
- Participate within Civic Associations and / or Ward Forums
- Improve the spaces between building, public open space initiatives

# Key Achievements to date:

- Reduction in criminal behaviour by over 65%
- Proactive approach to the prevention of crime on a 24/7 basis
- Monthly removal of street refuse estimated at around 9 tons
- In excess of R 1.5 billion of new investment has taken place
- Positive growth of commercial and residential space
- Business has been retained and capital flight has dropped sharply
- Fully comprehensive landscaping program for the improvement of public open space areas
- Improved accessibility through improved infrastructure

# Advantages for the continuation of services:

- Cost of supplementary services are carried by all property owners in the defined area
- SRA levy is in proportion to the value of the individual property
- SRA approach is holistic
- SRA supports business investment
- SRA enhances the environment and strengthens investor confidence
- SRA has created a positive identity
- SRA is a non-profit entity, controlled by a board of directors with vested interests through property ownership
- All funds raised through the SRA levy is spent within the demarcated area
- The SRA does not reinforce existing inequities
- The SRA strives to enhance better use of public open spaces
- The SRA promotes and participates in the City's Development planning strategy

#### **ACHIEVEMENTS**

## **Community Participation**

- Civic Association and Ward Forums
- Informal Trading By-Law
- Community Police Forum
- Table Mountain Safety Forum
- Neighbourhood Watch Associations
- Solid Waste
- Street Lighting
- Roads
- Storm Water
- Property Development
- Greening Projects
- Law Enforcement Agencies (SAPS, LEO, Traffic, Metro)
- CID By-Law
- CID Forums
- Public participation meetings
- Heritage and Environmental

#### Social Responsibility

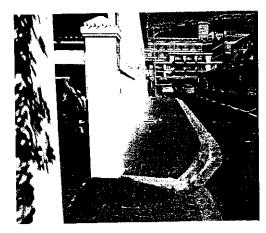
- Assisted in the relocation of homeless individuals
- · Assisted in finding employment for rehabilitated homeless individuals
- Permanent placement for rehabilitated homeless individuals
- Assisted with medical through our Community Medics program
- Assisted with the application and payment of ID cards and / or Drivers licences
- Actively involved with social intervention programs

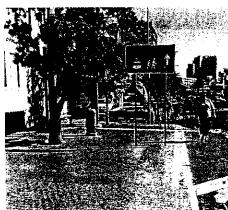
#### **Past Projects:**

Street Upgrades (planting of trees and paving)

Street Lighting

Social Relocation







### Continuation of existing services

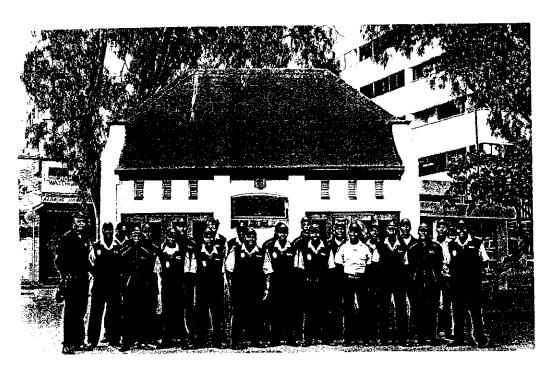
Period 2016 /2017

#### Services

1. Security Services (Public Safety and Security): Budget Provision R 2 786 173.00

With having a comprehensive security program and with having the support of the public / private partnerships as established many years ago, with the Law Enforcement Agencies, (SAPS, Metro, Traffic and Law Enforcement) one is able to prioritise existing resources to provide the following in conjunction with our appointed service provider for security.

- Increased visible policing 24/7
- Security Staff compliment of 19 members
- Co-ordinated observation via CCTV / CYCLOPS
- Co-ordination of public / private security strategies
- Maintain order in public open space areas
- Foot patrols supported by mobile patrol vehicles
- Co-ordination with SAPS and other Law Enforcement agencies
- Security Awareness programs and tips through drops
- Integrated approach to that of security resources
- GPCID is an active member of the Community Police Forum
- GPCID is an active member of the Table Mountain Safety Forum
- Social inequality programs
- Play an active role in police operations within our areas of jurisdiction
- Provide regular feedback to Civic Associations on the prevention of crime
- Facilitate between residents and Law Enforcement agencies
- Attend weekly, monthly SAPS meetings
- Provide property owners with monthly feedback on crime activities through regular attendance at civic association / forum meetings
- Attend Ward Forum meetings



# 2. Supplementary Law Enforcement Services: Budget R 154 U00.00

With having a wide-ranging City By-Law in place, covering many aspects that effect our area on a daily basis, jointly with the City, the GPCID contracts a permanent Law Enforcement Officer to ensure that any By-Law Infringement is dealt with swiftly and effectively, with having the 'Powers of Arrest', it complements our general security program and provides assistance to SAPS when doing various operations within the SRA.

# 3. Cleansing (Maintenance and Cleansing): Budget R 500 268.00

With having a dedicated service provider, the cleansing program is based on a flexible notion and is constantly monitored to ensure that the area is maintained of a high standard at all times, therefore running a daily program with the support of the various NGO's only strengthens our service delivery by incorporating the many disadvantaged individuals into a rehabilitation program run parallel with our social intervention program.

- Removal of graffiti and illegal posters
- Supplementary street sweeping on a daily basis team of 8 individuals
- Enhanced level of public open space cleanliness
- Management of illegal dumping
- Maintenance programs for public open spaces, repair and / or replace
- Improved Landscaping and tree maintenance
- Street refuse collections on a daily basis
- General maintenance improvements of street light poles, signs, litter bins, kerbsides, benches et





# 4. Social upliftment: (From surplus funding)

Although we as a SRA are not equipped fully to handle the social inadequacies, this is a primary function of the City of Cape Town through its Social Development Department, we play a supplementary role through our direct interaction with the many homeless individuals that roam our streets on a daily basis.

Our staff interact through a delicate approach, assess and offer various forms of assistance as per the possible needs of the individual at the time, this could be in the form of medical assistance, ID card re-issue, driver's licence, skills enhancement through job placement and / or to be re-united with family.







# 5. Management (administration and employee related): Budget R 928 553.00

The Management Team (CEO and Security Manager) have the expertise, office, the technology and the experience managing the CID in providing a fully comprehensive service and reporting directly to a Board of Directors. In addition to, the CEO plays a strategic role in the development and promotion of the area and its immediate surrounds, taking care of urban renewal procedures and the rejuvenation successes ensuring that Oranje-Kloof continues to become part of a seamlessly safe, clean and attractive destination.

In addition to, the CEO will continue to provide input as follows;

- Improve the economic wellbeing of the area and its stakeholders
- Facilitate public and private investment
- Market the assets of the area
- Facilitate for 'new' development
- Further development of a close and mutually beneficial working relationship with the local authority and community
- Continued co-ordination with the various Law Enforcement Agencies
- Facilitate on the drafting of 'Policy' and 'Legislation' on issues that pertain the decentralisation and urban sprawl, informal trading, promotion of a safe, secure urban environment and policy with the management of urban public space
- Maintain service contracts with the service providers
- Make recommendations on improved service delivery

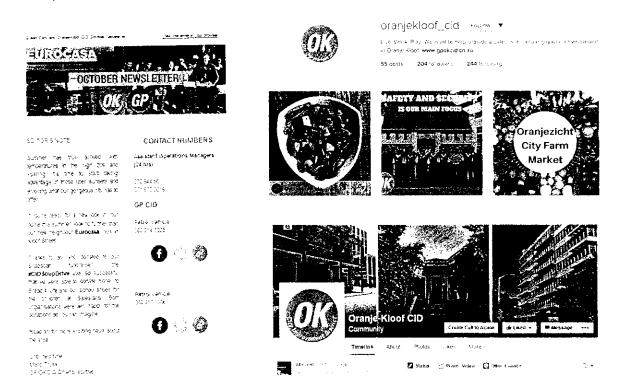
- Assess the potential for revised urban management and social responsibility programs
- Co-ordinate and attend meeting with the various government agencies, Ratepayer Associations and / or Civic Associations, Neighbourhood Watch participation,
- Responsible for the appointment and overall management of all service providers
- Adherence to the approved Budget
- Staff appointments and the training / management thereof
- Regular communication with all properties owners and businesses through monthly electronic newsletters,





# 6. Marketing and promotions: Budget R 54 482.00 (Top-up from surplus funding)

- Implement strategy to disseminate information to all stakeholders
- Further enhancement of the monthly newsletter
- Management of the CID web site and content
- · Control of Social media
- Run regular media campaigns
- Marketing of assets
- Distribution of Safety Tips and Seasonal planning programs
- Implement Social initiatives / projects

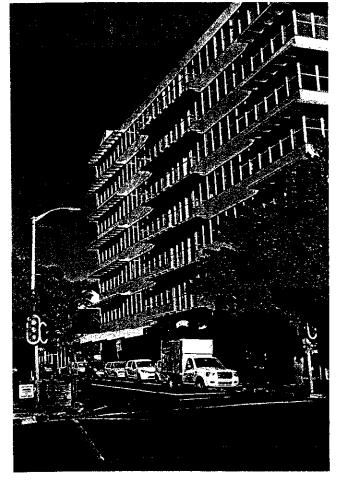


# 7. Projects / Capital Improvements

Although not a budgeted item, we look upon our supplementary funding through the many initiatives that have been put into place which allow as to improve spaces between buildings and public open space areas. This undertaken when sufficient funding is in place and in conjunction with the City's environmental department to plant trees, pave sidewalks, improve lighting and the street scape in general.









# ORANJE-KLOOF CITY IMPROVEMENT DISTRICT IMPLEMENTATION PLAN

1st July 2016 to 30 June 2017

# **ADMINISTRATIVE**

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1. Established 15 July 2001		All products are necessarily a suite of			X1	X2	Articles / Commencement / VAT Reg / Supply Chain etc	3	All current
2. Board Directors	Established 15 July 2001		X1			X2	Guided by AoA, recently as per MOI (CIPC to be updated)	3	6 Directors + 2 City officials
3. Appointment of staff	CEO / CID Board /						Appointment of skilled staff	3	On an on-going basis
4. CID Office	CEO / CID Board						Operational CID Office	<u></u>	Basic Office Operational
5. Service provider appointment	CEO / CID Board				Х3		As per best business practice	3	Securus & Essential Cleansing
6. Board meetings	CEO / CID Board	4	4.	4	4	4	Board meetings – Quarterly	3	Or when so required
7. Financial reports to CoCT	Auditors / CEO	<b>1</b> 2	12	12	<b>1</b> 2	12	Submit reports timeously	3	Done monthly via our auditors
8. Audited Financial Statements	Auditors / CEO / Board	1Y	1Y	1Y	1Y	1Y	Signed Audited Financials	S	As per AoA / MOI / City requirements
9. Arrears List	City	<b>1</b> 2	12	12	12	12	Report on status of collections	B	CID to act on the info
10. Feedback to Members and Annual General Meeting	CEO / CID Board	1Y	1Y	1Y	1Y	1Y	Successfully hosting of AGM and regular feedback	ර	Within 6 months of Fin year end
11. Successful day-to-day	CEO / Management	12	12	12	12	12	Weekly / Monthly feedback	3	Regular feedback to al

Servicities	instanonemina		<b>(9)</b> :	VYEA	RSL		FDYAVYAYAOFIFEK AGGIVADIGANET	7. <b>(</b> 510 <b>(6)</b> %	COMMENTS
		Yet	11/4	Y/S					
management and operations of the CID	Team						to CID board / City / Civic and other parties		effected parties
12. Monthly Reports to the CID Board / City Officials and other	CEO	12	12	12	12	12	Report back on all CID related matters	3	Regular feedback to all effected parties
13. Manage and monitor the C3 notification Process	CEO / Management Team	12	12	12	12	12	All City related matters when required to	3	When so required
14. Submit input to the Integrated Development Plan	CEO / and effected parties	<b>1</b> Y	<b>1</b> Y	1Y	1Y	1Y	Annual submissions to Sub- Council Manager	<b>→</b>	When so required
15. Submit input to Capital Budgets	CEO / CID Board	1Y	1Y	1Y	1Y	1Y	Annual submissions Sub Council	<i>♦</i>	When so required
16. Communicate with property owners	CEO	12	12	12	12	12	Keep property owners informed on a regular basis and / or through Civic Ass	ර	Via electronic media, e- mail and / or leaflets, community news etc
17. Mediate issues with or between property owners	CEO / Ward Councilors/ City Officials and or Law Enforcement	12	12	12	12	12	Successful facilitation between owners and the City,	8	When so required
18. Visit Property Owners(members)	CEO / Management Team	12	12	12	12	12	Communicate and visit CID Property owners on a regular basis	ර	As an on-going courtesy or when so required.
19. Promote and develop CID membership	CEO / CID Board	12	12	12	12	12	Always trying to encourage additional membership	ර	Through website, personal, Civic, NW etc
20. Relationships with Sub- Council Management and relevant CoCT officials and departments that deliver services in the CID	CEO / Management Team	12	12	12	12	12	Building on a successful and professional relationship with sub-council management, officials, line management resulting in enhanced co-operation, communication and service delivery.	ර	Must be done on a regular basis

# **SECURITY RELATED**

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		Y651	ŸØ	%3	Y/45**	Y5			
1. Identify the crime generators in conjunction with SAPS, local authority and existing security service providers in conjunction with all available crime stats.	CEO / Security Manager & Service Provider / SAPS Sector / NW / Civic	12	12	12	12	12	Provide a fully comprehensive pro-active Security Management Strategy Plan	S	CEO and Security Manager attend all security meetings at SAPS and any other similar agency meetings
	Mainager Security Service Provider / SAPS Section / GPF Privare Security COV	<b>原产产产业</b>	112	12	12	12	Regular attendance or hosting of such meetings by having a prosactive policing approach		On-going
3. Determine strategies by means of an integrated approach to a pro-active approach in reducing crime	CEO / Security Manager and Service Provider / SAPS Sector / Private Security Coy	12	12	12	12	12	Having an integrated Security Management Strategy Plan in place and adjust accordingly.	<b>.</b>	On-going
4. Liaison with other security role players and the South African Police Service aldertify current security and policing short comings and develop and implement effective crime prevention strategy.	Sector/Triaffic/Metro /Faw-Enropsement/ Private/Security/Coy		192 193	7	17.	12	Incorporated Info a Security Management Strategy, Plan With recular Interaction With all effected parties	Bank a same	On-going strategy and gadjüsted in accordance to the crime stats and / aor trends
5. Deploy security resources accordingly and effectively on visible patrols. Security personnel and patrol vehicles to be easily identifiable	Manager / Service Provider / SAPS Sector		12	12	12	12	24/7 Effective safety and security patrols in the CID		On-going monitoring and adjustment / redeployment of resources
.6. Through ant eyes and ears program of all security and gardening/street cleaning staff to identify any breaches ain security	Manageli / Selvice Provider / Civic Ass Bysiness owness		10	12	12 18 18 18 18 18 18 18 18 18 18 18 18 18	12	Provide:an:effective platform to a disseminate such information assectived		applied and / or forwarded to the rightful entity through the various channels

AGHTON STRATS	াংকেগ্ৰাম্য	adui:	(कार्ता). (श	NEW VYEVY	MON RSI:	THS	MANONICONIONI MANONICONIVINI	GOMBLAWIGE.	COMMENTS
		ΥβΊ	Y <b>7</b> (5)	Y/6%	Yn :	Y5			of communication
70.77 (80.00) 10.70				<b>**</b>	100				
7. Assist the police through participation of the CID in the local Police sector crime forum	CEO / Security Manager & Service Provider	12	12	12	12	12	Incorporate feedback and information in security and safety initiatives of the CID to both local SAPS,CPF,NW and Civic Ass	8	CEO is Co-Chair of Cape Town CPF, Security Manager is on the CPF Exco and the Service Provider is representative at the local SAPS weekly meetings
8. Monitor and evaluate the security strategy and performance of all service delivery on a quarterly basis.	CEO/ Security Service Epoylder/ SARS Crime Intelligence Officers	7 PM 975	. 12	12	12	12	Report findings to the relevant entity.	. <b>.</b>	On-going
On-site inspection of Security     Patrol officers	Security Manager/ Security Service Provider / CEO	12	12	12	12	12	Report findings to the CEO / Service Provider	3	On-going
10. Weekly, Security Reports from Contract Security Company		12	12-	12	12	12	All reports to CEO & other effected parties		All effected parties notified accordingly
11. Monitor of the CID employed Law Enforcement officers	CEO / CoCT Safe and Security Directorate / Service Provider / Security Manager		12	12	12	12	Provide effective Law Enforcement within the CID	8	By-law enforcement

# **CLEANSING RELATED**

AcptoNishers	মূল্ডস্থান্ত্র্যন্ত্র্যন্ত্র্যন্ত্র্যন্ত্র্যন্ত্র্যন্ত্র্যন্ত্র্যন্ত্র্যন্ত্র্যন্ত্র্যন্ত্র্যন্ত্র্যন্ত্র্যন্ত	1Y	Ϋ́Э.	Υ⁄ε! 1Υ	<b>Y4</b> .	<b>Y5</b>	PERFORMANIOS SYDEM CAUGOR  Cleansing strategy	्ट इच्छाल्याल्डा	NOTES On-going reporting
	clear Service Provider / fined CID Management s to Team / City Solid and Waste the						document with clear deliverables and defined performance indicators to guide cleansing and delivery		and adjust
2. Monitor; and evaluate cleansing ** strategy a performance of all sse	the CEO / Cleansing cand: Service Provider / rvices Managements terly: Team://Clvic'Ass/ Solid Waste			12	12	12	Modify Cleansing Strategy to guide cleansing and delivery for an efficient delivery		On-going
3. Co-ordinate the provo of additional litter bine emptying of litter service providers and relevant City of Cape departments.	vision   CEO / Solid Waste s and   Department   bins   s the	12	12	12	12	12	Monthly status reports to Local Authority regarding progress of identified shortcomings when required	3	On-going
4. Cleansing + each. of streets within the Boundary at the	the CEO // Cleansing GID Service Provider / once CID (Management Team)	12	12	112 113 113 113 113 113 113 113 113 113	12	12	Provide clean streets and sidewalks in the CIP.		On-going
5. Identifying Health safety issues within area and reporting Council with C3 notific reference no's	and CEO / CID the Management/ to Civic Ass / City	12	12	12	12	12	Monthly evaluations and inspections to provide an improved healthy urban environment within the CID		CID liaises directly with responsible officials and accompany on visits to problem buildings/areas
6. Monitor and combat Dumping	llegal: CEO. / Cleansing Service: Provider, Law Enforcement Officers CID Management Team			-12 	12	12	Remoyal of illegal dumping as required and applying as required and applying applicable penalties of through a law enforcement in members against transgressors		Done daily by CID Staff: (service providers): and Management Team / CEO:

7. Identify environment design contributing grime indicators		4	Υ <i>2</i> :	<b>Y</b> (3)	7/4 	<b>Y5</b>	Quarterly evaluation of the causes of waste Quarterly evaluation of measures implemented and identification of remedial actions		NOTES On-going
8. Promoting was minimization throuse ducation and awarens on waster and wa pollution.  9. Encourage property own to act responsibly in ter of waste management a encourage recyclinitiatives	gh Service-Rroylder iss : er : ers CID Management ms Team / Property nd Owners	12	312 35 12	12	12	12	Monthly evaluations and inspections Report ifindings  Monthly evaluations and inspections Report findings and / or suggestions on website, board meeting and AGM	ර	Working in association with various recycling company's within the CID  Done daily by CID staff (service providers), e-mail, media release etc.

# **GENERAL**

AGPIONISHEPS :	विद्यारगरमञ्जूष	Pereli:	/Aip <b>io</b> i:	7,9 7.57.12 7.54.71		OR Y5	्रायम् वृत्त्वस्थात् स्थापन् स्थापन् विकास स्थापन स्थापन स्थापन स्थापन स्थापन स्थापन स्थापन स्थापन स्थापन स्था स्थापन	сомый∧иев	
1. Identify problem areas with respect to:     a. street lighting;     b. missing drain covers / cleaning of drains     c. maintenance of road surfaces; sidewalks     d. cutting of grass / removal of weeds     e. road markings / traffic signs	CEO / CID Management Team / Service Providers / Civic Ass / NW /City Ward Councilors / CID Board / City	12	12	12	12	12	Urban management plan with clear deliverables and defined performance indicators to guide delivery	3	Done daily via through continued interaction with city officials and / or property owners / management companies
Use the established service levels to design the provision of supplementary services without duplication of effort									
2 Identify and report infrastructure supplementing existing Council Services:  a Street lighting by Dumping c Refuse Removal d. Waterworks e Sewerage f Roads and Storm	Management Team / Services Providers/ Civic Ass / NW / CiD Board / City		12	.12	12	12	Monitor and evaluate Report findings to the relevant authority with recommendations where applicables	Advar tuil	Done daily via personal with city officials
water g Traffic signals and linespainting h. Pedestrianssafety i. Roadsrepairs									

	ACTIONSTEPS	ณสระอทราศน	ोग्री: 'Yı	V.\$i; <b>(</b> Ο).   Υ∕ΡΣ	retare Vertee	ORIGHS	1000	PERFORMANCE NAME OF A COLOR	GOMPLYANGE	COMMENTS
3.	Compile a list of prioritized needs to enhance the objectives of the CID and liaise with the relevant departments to correct		4	4	4	4	4	Monitor and evaluate the plan and performance of service delivery on a quarterly basis. Report findings to the CID Board with recommendations where applicable	3	AGM Report / Board Meetings
4.	Work in conjunction with local social welfare and job, creation organization, and develop the delivery of the supplementary services to improve the environment	Reptesentative:/ Security/Manageri- /Service: Providers	Service in	1Y	1Y	1Y	1Y	Development of a long term sustainable work program		The Haven, Homestead, CWS, Salesians, Straatwerk and other NGO's of schoice
5.	Submissions to Ward Allocation, IDP and Capital Budgets	CEO / CID Board / Property Owners	1Y	1Y	1Y	1Y	1Y	Report to the CID Board with recommendations where applicable, then to the Sub Council	<i>ა</i>	Annual undertaking when so required

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The second secon		Υ <b>Ά</b> ις 	17/22	Υ( <b>c</b> )	3/4-s	Y5 .		
Identify and determine strategies by means of an integrated approach to address / homelessness and the relief measures available, current and	CEO / Social Representative / CID Management Team / DPU	12	12	12	12	12	Social intervention plan of with clear objectives	Have a very good relationship with the NGO's / SAPS / City DPU / Social Development Dept.
future.  2. Work in conjunction with: local social welfare and job creation forganization randidevelop the delivery of the supplementary services to improve the urban environment	Representative/ NGOs/JDRU					12	Social intervention plan 3 with a clean ideliverables and defined performance indicators; to **-guide delivery	*Homestead, Salesians, The Haven and other *NGO's

# **MEDIA**

1.	Regular and monthly newsletters / Newsflashes /	PR Coy / CEO	12	12	12	12	12	Informative electronic newsletters on a monthly	S	Facebook, twitter, Instagram and /
	drops / media releases							basis		or any other means suitable
2.	Regular, Press releases in local Newspapers covering a Local Development b. Promoting local Projects c. Social Issues		12	12	.12	12	12	Regular medla exposure	জ জ	Excellent coverage
3.		PR Coy	12	12	12	12	12	Informative website	3	Updated on a regular basis
4.	Regular property owner visits and meetings	PR(Coy /rCEO:	12	12	12	12	12	Monthly feedback to CID Board at Directors Meeting Cand SCIVIC Ass. Meetings	Ó	On-going
5.	Establish the CID Business Directory and link to	CEO	4	4	4	4	4	Up to dates directory on a quarterly basis	<b>3</b>	On-going

# 77

# ORANJEKLOOF CITY IMPROVEMENT DISTRICT

# **5 YEAR BUDGET AS PER BUSINESS PLAN**

	2016/17	2017/18	2018/19	2019/20	2020/21
EXPENDITURE	R	R	R	R	R
Employee Related	682 313 14.3%	730 065 13.7%	781 170 13.4%	835 851 13.2%	894 361 12.9%
Salaries	626 532	670 380	717 306	767 518	821 244
UIF	3 570	3 820	4 088	4 374	4 680
Transport allowance					
Bonus Provision	52 211	55 865	59 776	63 959	68 437
Core Business	3 440 441 72.0%	3 790 032 71.1%	4 151 829 71.4%	4 550 264 71.8%	4 986 523 72.1%
Cleansing Services	500 268	545 291	594 368	647 861	706 169
Law Enforcement Officers	154 000	168 882	186 770	204 347	224 782
Security Services	2 786 173	3 050 859	3 340 691	3 658 056	4 005 572
Social Upliftment		25 000	30 000	40 000	50 000
General Expenditure	<u>513 122</u> 10.7%	652 812 12.2%	706 137 12.1%	763 479 12.0%	<u>825 374</u> 11.9%
Accommodation (Rent)	10 000	11 000	12 000	13 000	14 000
Accounting fees	30 000	32 400	34 992	37 791	40 815
Administration and management fees	246 240	265 940	287 214	310 191	335 007
Auditor's remuneration	40 000	4 <b>3</b> 200	46 656	50 388	54 420
Avertising Rank shares	15 000	16 500	18 150	20 000	22 000
Bank charges	10 200	11 028	12 021 23 328	13 103	14 282
Computer expenses (including Website) Contingency / Sundry	6 000	21 600	7 260	25 194   7 986	27 210 8 785
Donations	7 200	7 700	8 300	8 800	9 440
Entertainment	6 000	6 600	7 260	7 986	8 785
Insurance	15 000	16 200	17 500	18 900	20 410
Marketing and promotions	54 482	156 404	168 920	182 430	197 030
Meeting expenses	6 000	6 600	7 260	7 986	8 785
Motor vehicle expenses	24 000	25 440	26 966	28 584	30 300
Printing and stationery	11 000	12 100	13 310	14 640	16 105
Staff welfare (tea, Coffee, etc.)	6 000	6 500	7 000	7 500	8 000
Telephone and fax	6 000	7 000	8 000	9 000	10 000
Other: Specify					-
Bad Debt Provision 3%	143 378 3.0%	159 987 3.0%	174 406 3.0%	190 194 3.0%	207 410 3.0%
TOTAL EXPENDITURE	4 779 254 100.0%	5 332 896 100.0%	5 813 542 100.0%	6 339 788 100.0%	6 913 668 100.0%
INCOME	R	R	R	R	R
	4 440 044 400 004				
Revenue - SRA Add Rates	-4 779 254 100.0%	-5 332 896 100.0%	-5 813 542 100.0%	-6 339 788 100.0%	-6 913 668 100.0%
TOTAL INCOME	-4 779 254	-5 332 896	-5 813 542	-6 339 788	-6 913 668
l					
(SURPLUS) / SHORTFALL		•	-	-	-
BUDGET GROWTH	11.1%	11.6%	9.0%	9.1%	9.1%
			5.0 /0	5.170	0.170

GROEL IN WES-KAAP

# Ekonomie kry hupstoot van miljarde

Verslag meld groot beleggings

#### Jason Fellx

MAAPSTAD, - Die ekonomie groti deut kodie, mich ein Wei-Frang bie Raff miljard in sellegungs gelob serve, die Saldantiabasis yntertheides ein telebonie dus die ekonomie in sernagiung met Risk miljere

De Wes-Kaape deparement van ekonomiste geleenfiede in loenging is paloversing vir die boergaar 10 a 13 in Verdag in die provinsiale parement benneek

Die die eingemerken het 1450 wickgebenitiers geskip. Met met simmers geskip mit sektor het di insemisionalis olientationpys kalions in die Western wieden.

Die degarrensen, die Sund-Airyksanze Obie en Gestillichtig en die Untstateurvan Wer-Euspfand bet veeds is daisbaute gestiep waarop 180 maetekappye is betendechede mitgerang

Klerebedryf

Troeteldiere-fokus:

an RG milloren in the section feel Cort the adjectore vier part tier of Kruppie there en Teksoneyron orderneumings terkelip but to gaug not the mandande stoney ringekerna in SDV, an occorren

ek chamie eygedra

Die Ranpie bleder und hei ig
delle verjaar ist Sertign Indob
grandike medkommerpers ge
kelp am bul omvoerpe is be

Alterone in planslike ontwer pera del klere van RMO 000 ver koop netwyt nover did entwer pera inalite men spiernosociali pera inalite men spiernosociali

wikkejngsone

dan i se beib Maranwaghingial die sone di eponomie etei fille miliard or die rolgende 5 fol 15 jaar 76 merk "One is beolg on die für le sake af in fanndel. Die provin sinde segering moet in 1904 die remouding user alle amainte planement grant alend will alen das die projek stang i het Winde også

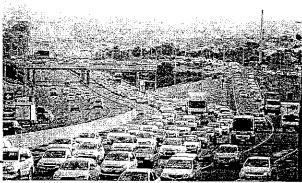
Groen-ekonomie GreenCape, dus p

agentiany was the generations are we considered and the generation of the present of the agents of the agents

■ The wanter san handel on benegarig in the Westlaup belook 2+1 miljard. Die departeisten her K43.48 miljons, belik,kinne gener pan benigheit, de neip in die boekjing 2014/15 is 13 per werkingeloentinade genkop

20 Nov.

GESONG! Fokus op Gestremdheid



So lyft die verkeer op die 191 uit Kaapstad in spitutyd aan die einde van die werkdag. Fold Wiku'S DE WET

# 'Druk verkeer wys stad se sukses'

Wat is die impak van verkeersknope op ontwikkeling in Kaapstad? Dit is een van die kwessies wat bespreek is op 'n beraad van die Kaapse stadsraad oor die groeiende krisis met die verkeersdruk. Marelize Barnard het vir Deon van Zyl, voorsitter van die Wes-Kaapse Farum vir Eiendomsontwikkeling, daaroar gevra.

#### oe mak die verkeer die elen omsmurk?

ugladnijan inggens het beset dat ense broekt in om 'n lêtrenstytne in maak om noder dae bul ikrjekkte in 1861 en minder byd die gad deur ie brung.

Tanaconcurre in the control was a bed die nooge tigesture on wo el brank vertendong vesop in "Di ves gestuaganende (et to long is a behalf and Daudat profite to long is a behalf basis sterik busintarias" in ""."

Le misserme."

Asar wat van die meeste mense
wat steeds na en van die missestaa moet pendef?

The order of the control of the cont

Hoef daar met die oog op behulsing wedbeween word van die middestad? Is die stad vol? "En 15 dats die fin die stad En is nie eurhuig dat die stad vol is me

(dir ini juis 'n teken van die stad se nulsies. "Soos ek egen op die berand ge af heit Dii is nie die enigste plei; in

"Soot ek egyer op die berand ge så het: Dit is når die entgete plactin die molifopdot wot bekangraft is of gelektitische bied nie.

Thingone that gold on in north one in harden is very honorst abthat he tryn in Paurocheckland Maintand, Pauroch Wynterg on rolls Somersel-Cris Moorie van Wynberg veryoet nie.

by site bushalies can die MyCrtyrosses 37X, al is all is nyteer-

datk nog gogst geteeninede kur cankloop: Watter roll speel openbare vervoer = soos die MyCITI-roetes? "Die http://ii-grojek is 'n geweidig

estiminocodelide pogung ded le bele in die roeksammen Anaponet "Die projek kan egeer gekaaldeer ward deurdan die anapondanie eels, door sidenslidering and bekomming maduode an in-

her nie EX verrania da gezer mountlik nou urbaniwerk gedoen word zu die verpane "Die reakens van die Weskus ze ook seis wal 'n deen Laki regop al. Mer gework in dae ous die Saldanha Werkus-typespolensaat! wel

enusing most opnormal. We shad doing secinit, thesis sail theorem in thisrdir righting."

of artwikkeling?
"Historic in perceiding belongs the point. Die vraag 'n eindik of on; the eindik of on; the eins plant of builder view?

ca in patricus research spo, or gis.

"Indien by ann die meknins 210. Err Jr geen Beuts to om Yood is becei wir roekonantige groed sie. Dit Deem jare om groes infiliativis.

marpropekte et beptan, goedheis et sire te kry en te begin met 'a projek. 

Dus, indien om in die toeknese it

\*Dus, indien our in die toekom van Kanpatad gin, moet ons kapp linte akte om mer i er akkenne



· John College College

due.s" Is all 'n les wat oos met Eskom gewer het?

"One met par die kante kripasjoen in gegebruik war fare jedeche genking is. Gauen om diesellee does op menicipale verkt" daan has kripert praat oor dee kerzligke om war! "Ek is 'n roomstader van die konzegen mittisstraktion yns alstied is okap. Ek daak oon voorse

ers nog it goden voorboeld genet var infractruknum teepping betret."
Water sien by die volgende stadewann?

North 
"Il Goue statistere is in home pickes en authorizationale trouble industrial section and a se

van organiese outwikkeling is ervan organiese outwikkeling is ervan. (Gemans kan die maak 190%

opsom of coorpos nie Verausterings en niiskaerers is wat die is de interensant maak

"Ons kan egrer pro-aktief stadies plant deur stantsgebone auslegies is plant, en goed soos muniputale boefklantore en pravinstale ingale boefklantore en pravinstale ingale boefklantore en pravinstale gebiede er skudt. Noem 'n paar vervoerprofekb wat aandag kan kry? 'Hier dhik ek aan profekte ka

■ Voltoor die R930 na die augleitte voorsnete. ■ Bespoedig planne vir 'n noor-

Rebulle.

Wicholder en verskaf grootmanage infrasirikruur na die se
Konoëre Gakekerna in die groter

Manic teleor that the klein dange week, 100s are weaken talgre to sunderguisser on before to manic all means nic op the grown factoryhane garbeer nie, en.

■ Droom groter Siet yet voor die troomseche by Arhinde word vertkurk en daar die 70 hekt var grend kun in 'n wikekern untwikker word... stuur mickeen die hoofkentoor van die Raappe viedsraad daarbeen.

En 'n wenk of twee vir mense wat elendom wir koop?
"Due uindrukstung in due ruen dominbedry! van "koarion, koon!

domahedryf van "kernion, forati on, foration" as die drie belangsig sie punte, is wezi.
"Die vrang is egrof nos waarte in mens oneens wat nie Werk

plek, onderwys, getondheid, vestuer en das ook letrencychaite. En dan natuurlik, belegy in polertistal vir groei, of vir zonner-

innimal for grow), of the four network of the control of the contr

"Dir 122 Jou toon om Kumine ense it cardpless."



Skakel in op dië nuwe TV-kanaal vanaf 9 November



Kennis van Jaarlikse Algemene Vergaderings

Branje-Klonf City Improvement District (NPC) Green Point City Improvement District (NPC)

Die Gruppischt ein Griehlendtere Stadtwerbetering aufsprütze hau bemeitunf hat sprönze Spendern Vergederingt, zulle nörigsport, vorst eitgenöde der in betreg von die aufgeloog zi se aktivitzere so die seedlichting bei in die stellendigenen vir die volgende vorf jaw. Siegsliede mag stort Lidmandriag die verziet eine stellendigen vor die zum die der die die der die

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Verditir desperancement, der greich innerente 1814, estengi en Notwertisken nonstetzieren der bleichennisch verdischeite eine "SVP massistipieken der hij 182 GMO (64 inner 1871 voort), der proponieringsschipfert is, Sindingsschaften in 1 der ausbisagen notwert 20 kingen bezieht.

#### LUR 'sal dokter se skade ná verkragting betaal'

#### Mike van Pooyer

BLOEMFONTERS, - In 'e deurbrank in die ekt van die binnde Prouitise dokter was vyt par gelede in die Prouitendscoppinal vertrag is, net die Vryscharpe Unz ein gespracheel begrepe dat hy al die skade wal 35 kan bewat auf behal

By host due his nicer die memore the fact and to beyon his, so die the different age in verrogings in die Vrysmatte hoogperetcher gamen noever die LUR moer betrall. Die solder (die lier willend) het mer solde

regibe Feinzho Berdadin blykt dar dat sie ein neet des antidet with samstantiet par Argelina dat han mes, Die Vülgende voorvestinstorterrigninge is op 1 Dezember Gottria zur woor Skansk om in nerfram Galling annisont gesteel work.

Die ein metelle in gebeure die 20 Obtobes Stif fee in Frigurige Letermonaum graet die breekt of 20 die Soppial dies in unkreekt die botspaaligung gestam en het veelstag ner Die doorse mak nie uiest die proces is op Ausgalius 30 3 wegen besondierdereden af

# Classifieds

CapeArgus phone: 021 488 4888 fax: 021 424 9891/2 cmail: cope.clossificassifut.co.za web: www.wegotude.co.zo





#### **AGENDA**

#### **Oranje Kloof Annual General Meeting**

Date: Wednesday, December 2, 2015.

Time: 15:00

Place: Protea Hotel, Fire & Ice, New Church Street, Tamboerskloof.

#### Agenda for Annual General Meeting

- 1. Registration and format explanation by Chief Executive
- 2. , Welcome by Chairman & apologies
- 3. Presentation by Chief Executive
- 4. Word from the Chairman Mr Chris Fick
- 5. Acceptance of minutes of previous AGM
- 6. Acceptance of Annual Financial Statements for the year ending 30 June 2015.
- 7. Approval Budget and usage of Surplus funds 2016/2017(5 year budget plan)
- 8. Appointment of auditors MKD Chartered Accountants
- 9. Confirmation and appointment of directors and members/resignations
- 10. General Matters
- 11. Guest Speakers Fanie Hattingh and Nick Nevin
- 12. Date of next board meeting TBA



# MINUTES OF ORANJE-KLOOF CITY IMPROVEMENT DISTRICT AGM - 2 DECEMBER 2015

1.	Registration, welcome and format explanation by Chief Executive	<ul> <li>Attendees signed the attendance register.</li> <li>Marc Truss (MT) welcomed attendees and explained the format of the meeting and procedure in preparation for this AGM.</li> <li>This is the 13<sup>th</sup> OKCID AGM.</li> <li>Invitations were sent out electronically.</li> </ul>
		Notices were published in newspapers (Cape Times, Cape Argus, Die Burger)
		<ul> <li>Notices were dropped at all properties within the OKCID boundary.</li> <li>Notice of the AGM was also given on the OKCID website and social media.</li> </ul>
2.	Guest presentation	<ul> <li>Bradley from Cyclops, City of Cape Town.</li> <li>Real footage to show how quickly incidences can happen.</li> <li>This month, 900 incidences captured on camera in City of Cape Town.</li> <li>Remote jamming explanation.</li> </ul>
		<ul> <li>Videos of theft out of and pick pocket at ATM.</li> <li>Key message: take note of your surroundings and don't leave anything of value in your vehicle.</li> </ul>
3.	Presentation by Chief Executive (Marc Truss)	<ul> <li>Brief history of CIDs. New York City Transit Authority in 1985 – following Broken Window Theory. Small things count – well maintained area is safer. Zero tolerance approach.</li> <li>CIDs around the world – over 1200 CIDs, BIDs etc. in US. In SA –</li> </ul>
		<ul> <li>CCID started in 2000. OKCID 15 Jan 2002.</li> <li>OKCID boundary – area maintained by OKCID. New map of the OKCID area.</li> <li>Motto: Live, work and play.</li> </ul>
		<ul> <li>Security and crime prevention – joint initiatives, regular patrols, give assistance to locals and tourists, sponsored law enforcement officers.</li> </ul>
		Cleansing and waste management with Straatwerk – street sweeping, graffiti removal. Clean areas feel safe.  Street and informative.
		<ul> <li>Distinct uniforms, smart yet approachable and informative.</li> <li>Improve public open spaces – paving, white lines, parks, tree planting – improving spaces between buildings and public spaces.</li> <li>Collaboration with various partners.</li> </ul>
		<ul> <li>Overview of stats – security. OKCID stats, not SAPS stats.</li> <li>Total of 120 incidences in our area this year. Theft out of vehicles is the biggest issue.</li> </ul>
		<ul> <li>More crimes when there are events in the City and in peak season.</li> <li>44 arrests by GP/OKCID in one month. As a small entity this is a big win for us.</li> </ul>
		<ul> <li>Remove 9 – 10 tonnes of street refuse each month.</li> <li>PR and media coverage to get the word out about what the OKCID does.</li> </ul>
		<ul> <li>Collaboration with SnapScan to raise funds for Soup Kitchen and for 'the project, 'school shoes' for Salesians.</li> <li>Community – bring community together and use multi platforms and</li> </ul>
		<ul> <li>Iatest media. Relationship building.</li> <li>Business directory – comprehensive list of 264 businesses. Updated regularly.</li> </ul>

	<ul> <li>Social media – active on Facebook, Fwite, and Instagram, run by Yellow Door Collective.</li> <li>Monthly newsletter and website with regular updates</li> <li>Over a decade in the area – photos to show progress and developments</li> </ul>
Word from the Chairman (Chris Fick)      Acceptance of minutes of previous AGM     Acceptance of annual financial statements for the	Chairman's report included in board pack. Efficiency of OKCID depends on partnerships. Made special mention of all role players. In particular, Cleansing: Essential Cleansing Services – Andrew Grimanis Security: Securus Protection Services – Patrick Ricketts and Rudolph Venter PR and communications: Yellow Door Collective – Emma Donovan, Dominique Kotzé and Ashleigh Butterworth. SAPS: Brigadier Mabusha, Col Roziers, Col Coetzee Ward Councillor: David Bryant Law Enforcement: Richard Bosman Street Lighting: Saville Wenn Water: Graham Reed (retired) Roads: Johan de Beer, Kirby King & Deon Manuel Heritage: Clive James & Laura Robinson Progressive Paving CCID: Muneeb Hendricks & Alec van der Heeder ADT: Johan Louw Community Medics; Ian, Shan, Damon, Barbara, Helen, Bianca, JJ, Struan Neighbourhood Watches: TBK (Lewis), DPK (Nicola), OH (Sheryl) Cape Town CPF: Nicola Jowell Mount Nelson Hotel, Fire & Ice Hotel SA Computer Services, Winch Motors, Arnold's Thank you to the board of directors, MT, Mike Reeler (MR), and Marius Swanepoel (MS).  Voted in favour and the minutes of the previous AGM accepted – confirmed by Brett (Brett Shaw)  Taken as accepted – confirmed by Deon (Deon de Wet)
7. Approval of 5-year budget, implementation plan and surplus expenditure	Taken as accepted – Leon (Leon Fortes)
8. Appointment of auditors	<ul> <li>Accountant – Simon Wood</li> <li>Auditor – MKDSA</li> <li>Taken as accepted by Leon (Leon Fortes)</li> </ul>
9. Confirmation and appointment of directors and members/ resignations  10. Constitutions  11. Constitutions	<ul> <li>No applications for new members. New members welcome (applications forms on the website).</li> <li>2 resignations – Brett Shaw and Deon De Wet. No new nominations so their names will be put forward to re-join the board. Taken as accepted.</li> <li>Gert de Wet as previously appointed, may join the board of directors.</li> <li>Thank you to Fire and Ice Hotel for hosting the AGM, as well as the</li> </ul>
10. General matters	various service providers that are here.
<ul><li>11. Guest speakers:</li><li>12. Date of next board meeting</li></ul>	Fannie Hattingh and Nick Nevin from MySOS     To be announced in January 2016

#### Runan Rossouw

Runan Rossouw From:

Friday, February 19, 2016 3:10 PM Sent:

Rustim Keraan; Melissa Whitehead; Chantal Michaels; Ernest Sass; Wayne le Roux To:

Thembinkosi Siganda; Henry Du Plessis; Priscilla Booysen; Eddie Scott; Joepie Joubert; Cc:

Brian Ford

Oranje-Kloof City Improvement District NPC - Next five year term approval Subject:

City implementation plan OKCID.pdf; OK-Business-plan\_2016-2021.pdf Attachments:

#### Dear Colleagues

The Oranje-Kloof City Improvement District NPC had made application to continue with their operations for the next five years. The application is currently in the approval process (Council meeting 28 April 2016) with an implementation date of 1 July 2016.

The SRA Business Plan must be aligned to the City's IDP and accordingly each affected Directorate and /or /Department are requested to ensure that the proposed service delivery of the SRA aligns to their respective SDBIP.

Please familiarize yourself with the content of the Business Plan attached (Motivation report, Implementation Plan and Budget) and more specifically with the component that relates to your functional area for possible inclusion in your Directorate/Departmental SDBIPs. If a specific approval condition needs to be included in the report to Council this must be forwarded by not later than the 4th of March 2016 to the ISL office.

Should you need any clarity regarding the SRA model you may contact the ISL office. For clarity on the Business Plan and working relationships please contact the SRA (contact details as per Business Plan).

Please inform/confirm with the SRA management the contact details of the official(s) responsible for the function/service within the SRA. This will nurture a good and effective working relationship with the City.

#### Regards

#### Runan Rossouw

Senior Professional Officer: SRA - Compliance & Establishment Inter Service Liaison Department, Finance Directorate 8th Floor, Civic Centre, 12 Hertzog Boulevard, City of Cape Town 021 400 5148 (Office) 086 5885 414(Fax) 084 233 0715(Cell)

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