



REPORT TO: MAYCO

DATE: FEBRUARY 2024

1. ITEM NUMBER: MC 45/02/24

2. SUBJECT

DIRECTORATE AND DEPARTMENT AMENDMENTS TO THE SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) FOR 2023/24

ONDERWERP

VERANDERINGE AAN DIE DIREKTORAAT EN DEPARTEMENT SE DIENSLEWERING-EN-BEGROTINGSIMPLEMENTERINGSPLANNE (SDBIP'S) VIR 2023/24

ISIHLOKO

**IZILUNGISO ZECANDELO NEZAMASEBE KWIZICWANGCISO
ESINGONIKEZELO LWEENKONZO NOKUZALISEKISWA KOHLAHLOMALI
(SDBIP) ZOWAMA2023/24**

3. RECOMMENDATION FROM THE ECONOMIC GROWTH PORTFOLIO COMMITTEE : 07 FEBRUARY 2024 (EG 16/02/24)

IT IS RECOMMENDED that:

- a) The Executive Mayor together with the Mayoral Committee consider and approve the 2023/2024 mid-year budget adjustment amendments to the directorate and department scorecards;
- b) Council consider and approve the 2023/2024 mid-year budget adjustment amendments to the directorate and department scorecards.

DAAR WORD AANBEVEEL dat:

- a) Die uitvoerende burgemeester tesame met die burgemeesterskomitee die 2023/2024-halfjaarbegrotingsaansuiweringswysigings aan die direktoraat en departemente se telkaarte oorweeg en goedkeur;
- b) Die Raad die 2023/2024-halfjaarbegrotingsaansuiweringswysigings aan die direktoraat en departemente se telkaarte oorweeg en goedkeur.

KUNDULULWE ukuba:

- a) USodolophu weSigqeba kunye neKomiti yeSigqeba sakhe mabaphengulule kwaye benze isindululo ngokujoliswe kwiziququlatho zeSicwangciso esiluYilo seCandelo loLawulo esingoNikezelo lweNkonzo nokuZalisekiswa koLwabiwomali (SDBIP), njengoko zixhasiwe yiKomiti yeMicimbi engoHlumo kwezoQoqosho ngowe07 kweyoMdumba 2024;
- b) ICandelo leSebe maliqinisekise ukuba iKomiti ithi ifumane amanqaku ewekshophu yomnyaka wangaphambili/odlulileyo abonakalisa izimvo kwaye lowo ubhala imizuzu kufuneka ekhona kwisiphakamiso sewekshophu ukuze kugcinwe ngokufanelekileyo iinkcukacha.

DATE: 07 FEBRUARY 2024

REPORT TO: ECONOMIC GROWTH PORTFOLIO COMMITTEE
SECTION 79 "PORTFOLIO" COMMITTEE

1. ITEM NUMBER: EG 16/02/24

P1932

2. SUBJECT

DIRECTORATE AND DEPARTMENT AMENDMENTS TO THE SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) FOR 2023/24

ISIHLOKO

IZILUNGISO ZECANDELO NEZAMASEBE KWIZICWANGCISO ESINGONIKEZELO LWEENKONZO NOKUZALISEKISWA KOHLAHLOMALI (SDBIP) ZOWAMA2023/24

ONDERWERP

VERANDERINGE AAN DIE DIREKTORAAT EN DEPARTEMENT SE DIENSLEWERING-EN-BEGROTINGSIMPLEMENTERINGSPLANNE (SDBIP'S) VIR 2023/24

3. DELEGATED AUTHORITY

In terms of the System of Delegations, Part 7-Delegation 1(4):

To review and recommend business plans and SDBIPs to the Executive Mayor together with the Mayoral Committee.

This report
is

- Committee name** : Economic Growth
- The Executive Mayor together with the Mayoral Committee (MAYCO)
- Council

4. DISCUSSION

The purpose of this report is to submit to the Portfolio Committee for their consideration and recommendation to the Executive Mayor together with the Mayoral Committee for their approval of the 2023/2024 Mid-Year budget adjustment amendments to the directorate and departmental scorecards.

The changes to the 2023/24 directorate and departmental scorecards emanate from the adjustment budget, which will be tabled in Council on the 30 January 2024.

All related changes on the directorate and departmental scorecards can only be amended upon the approval by Council of the 2023/24 Mid-Year adjustment budget.

The changes being proposed are:

Department	No. of updates	Type of updates	Impact on Directorate SDBIP
Enterprise and Investment	8	<ul style="list-style-type: none"> • Target adjustment • Rewording of indicators • Indicator removal 	Yes
Property Management	1	<ul style="list-style-type: none"> • Target adjustments 	Yes
Strategic Assets	1	<ul style="list-style-type: none"> • Indicator removal 	Yes

Refer to Annexures A for further details.

In terms of section 54 (1) (c), The Municipal Finance Management Act (MFMA), Section 54 (1) (c) states that “the mayor must consider and if necessary, make

any revisions to the service delivery and budget implementation plan (SDBIP), provided that the revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustment budget”.

This power to approve the revisions to directorate and departmental scorecards has now been designated by Council to the Executive Mayor together with Mayco.

- 4.1. Financial Implications None Opex Capex
 Capex: New Projects
 Capex: Existing projects requiring additional funding
 Capex: Existing projects with no additional funding requirements

4.2. Policy and Strategy Yes No

4.3. Legislative Vetting Yes No

4.4. Legal Implications Yes No

4.5. Staff Implications Yes No

4.6. Risk Implications Yes The risks for approving and/or not approving the recommendations are listed below:

No Report is for decision and has no risk implications.

No Report is for noting only and has no risk implications.

4.7. POPIA Compliance Yes It is confirmed that this report has been checked and considered for POPIA compliance.

5. RECOMMENDATIONS

- a) It is recommended that the Portfolio Committee consider the 2023/2024 mid-year budget adjustment amendments to the directorate and department scorecards.
Thereafter the Portfolio Committee recommendations must be submitted to the Executive Mayor together with the Mayoral Committee;
- b) It is recommended that the Executive Mayor together with the Mayoral Committee consider and approve the 2023/2024 mid-year budget adjustment amendments to the directorate and department scorecards.

IZINDULULO

- a) Kundululwe ukuba iKomiti yeMicimbi yeSebe mayithathele ingqalelo zombindinyaka kulungelelwaniso lohlahlomali lowama2023/24 kumakhadi amanqaku ecandelo nawamasebe. Emva koko izindululo zeKomiti yeMicimbi yeSebe kufuneka zingeniswe kuSodolophu weSigqeba ekunye eKomiti yeSigqeba sakhe;
- b) Kundululwe ukuba uSodolophu weSigqeba ekunye neKomiti yeSigqeba sakhe makathathele ingqalelo kwaye aphumeze izilungiso zombindinyaka kulungelelwaniso lohlahlomali luka2023/24 kumakhadi amanqaku ecandelo nawamasebe

AANBEVELINGS

- a) Daar word aanbeveel dat die portefeuljekomitee oorweging skenk aan die halfjaarlikse begrotingaansuiweringswysigings van 2023/2024 aan die direktoraat en departement se telkaarte.
Daarna moet die aanbevelings van die portefeuljekomitee voorgelê word aan die uitvoerende burgemeester tesame met die burgemeesterskomitee.

- b) Daar word aanbeveel dat die uitvoerende burgemeester tesame met die burgemeesterskomitee oorweging skenk aan die halfjaarlikse begrotingaansuiweringswysigings van 2023/2024 aan die direktoraat en departement se telkaarte en dit goedkeur.

ANNEXURES

Annexure A: Mid-Year amendments to the directorate and departmental scorecards for 2023/24

FOR FURTHER DETAILS CONTACT

NAME	Cyril Benjamin	CONTACT NUMBER	021 400 1408
E-MAIL ADDRESS	Cyril.Benjamin@capetown.gov.za		
DIRECTORATE	Economic Growth	FILE REF No	

Approval Form
Supported for inclusion on the agenda**Directorate and Department Amendments to the SDBIP for 2023/2024**

Report Reference: 525361
Meeting: Section 79 Portfolio Committee - Economic Growth
Meeting Date: 07.02.2024
Meeting Venue: Meeting Room A 5TH Floor Podium

Contact Person: Cyril Benjamin
Contact Telephone: 0214001408
Contact Email: CYRIL.BENJAMIN@CAPETOWN.GOV.ZA

Item	Section	Approver	Approval	Approved Date	Approver Comments
01	Author	CYRIL BENJAMIN	Approved	23.01.2024 10:19:20	
02	Director/Directorate Support Manager/Chief	CYRIL BENJAMIN	Approved	23.01.2024 10:20:54	
03	Executive Director	RUBY GELDERBLOEM	Approved	23.01.2024 10:27:11	
04	Legal Compliance	John Laing Smale	Approved with Comments	23.01.2024 14:50:12	Certified as legally compliant based on the contents of the repo

ECS Officer:

ECONOMIC GROWTH

ADJUSTMENT BUDGET UPDATES TO THE DEPARTMENT SCORECARD
2023/2024

Alignment to IDP	Corporate Objective	Programme	Indicator Reference No (CSC, Circular 88, etc.)	Lead (I/Contributing (C) Directorate)	Indicator (To include unit of measure)	Proposed Key Performance Indicator (if applicable)	Baseline 30 June 2022 2022/2023	Current Annual Target 30 June 2023 2023/2024	Quarter 3 (31 March 2024)		Quarter 4 (30 June 2024)		Motivation for update	Responsible Person
									Current Target	Proposed Target	Current Target	Proposed Target		
Priority/ Foundation														
Economic Growth	A Capable and Collaborative City Government	16 A capable and collaborative City government		L	Number of trading opportunities created through trading plans per year.	Not Applicable	60	600	400	200	600	300	The opportunities for high-yield trading plans are at public transport interchanges, and several trading plans are being developed in parallel with Urban Mobility's developments at PTIs. For this reason, the high-yield trading plans will be realised in the coming years.	Director: Enterprise and Investment
Economic Growth	A Capable and Collaborative City Government	16 A capable and collaborative City government		L	Number of temporary trading opportunities created through pilot and event markets	Not Applicable	New	240	180	180	240	200	The number of event markets planned has been reduced due to budgetary constraints thus leading to the number of opportunities to be decreased. The department had to reprioritise funding to make provision for critical programmes such as Ease of doing business programme & Concept & Design work for capital Infrastructure related projects	Director: Enterprise and Investment
Economic Growth	1 Increased jobs and investment in the Cape Town economy	1.1 Ease of doing business programme		L	Facilitation of on-time delivery of Index Indicator Improvement Plans (tracked improvement in 10 Headline FoD8 Index indicator)	Not Applicable	New	95% on-time delivery	75% on-time delivery	Indicator to be removed	95% on-time delivery	Indicator to be removed	E&I intends to discontinue monitoring this indicator as the Enterprise development team concludes their support for devising improvement strategies for the team. The sole focus required from E&I pertains to assessing the Informal Trading Permitting Indicator's enhancements by the AED team.	Director: Enterprise and Investment
Economic Growth	2 Increased jobs and investment in the Cape Town economy	1.1 Ease of doing business programme		L	Number of City Staff empowered on Business Friendliness initiatives (1 Mean Business/LEAD)	Not Applicable	New	1 000 City staff members empowered	750	350	1000	400	Department submission for additional funding in SMF & Mid year was not supported, thus budgetary resources to secure project management capacity to sustain implementation. Alternative mechanisms such as change in strategy to explore partnership with corporate services to assist with implementation.	Director: Enterprise and Investment
Economic Growth	3 Increased jobs and investment in the Cape Town economy	1.1 Ease of doing business programme		L	Number of regulatory burdens identified, assessed and referred to SPU for implementation of regulatory reduction mechanisms (Cost Benefit Analysis, RIA etc.)	Number of regulatory constraints assessed and referred to relevant department (Economic Analysis, SPU et al) for implementation of regulatory reduction mechanisms (Cost Benefit Analysis, RIA etc.)	New	4	3	3	4	4	Minor change of a synonym for the word "burdens" (burdens to constraints as a term that is more familiar to both internal and external stakeholders)	Director: Enterprise and Investment

Economic Growth	4 Increased jobs and investment in the Cape Town economy	1.1 Ease of doing business programme		L	Number of productivity improvement action plans developed & implemented to support retention of 250 jobs and improve operational effectiveness of small & medium sized businesses (Business Partner)	Not Applicable	New	20	15	9	20	12	Service new to the market, no budgetary resources to develop and implement product/service assessment and targeted marketing strategy. Will prioritise in next budget. The department had to reprioritise current budget to fund critical programmes such as Ease of doing business programme & Concept & Design work for capital infrastructure related projects	Director: Enterprise and Investment
Economic Growth	5 Increased jobs and investment in the Cape Town economy	1.1 Ease of doing business programme		L	Number of property disposal reports ready for disposal (ease, tender)	Number of Small Business Workspace properties advanced to auction/lease/ tender/transfer to TRES/other department stage	New	N/A	N/A	3	N/A	6	Indicator description revised to factor in the different property disposal processes as per the Small Business Workspaces plan. The amendment makes it more easily measurable as different types of reports will be delivered (not only MATR but for e.g. TRES, transfers etc.).	Director: Enterprise and Investment
Economic Growth	Increased jobs and investment in the Cape Town Economy	1.3 Inclusive economic development and growth programme	1.3.A	L	Informal Economy Summit (number)	Not Applicable	1	1	N/A	N/A	1	indicator to be removed	Informal Economy Summit is redundant given that a bi-monthly engagement with traders in the different areas has been introduced along with a quarterly city wide engagement. Budgetary constraints are also a factor in proposing that the informal economy summit is not held this year. The department had to reprioritise funding to make provision for critical programmes such as Ease of doing business programme & Concept & Design work for capital infrastructure related projects	Director: Enterprise and Investment
A Capable and Collaborative City Government	Objective 16: A Capable and Collaborative City Government	City facilities and property optimisation Programme			Execution of the approved Optimisation & Rationalisation Implementation Plan in accordance with the Strategic Framework and Roadmap	Not Applicable	Establishment of Working Groups per O&R Strategic Framework. Identification and capture of attribute data pertaining to immovable property assets affected by Phase 1.	Completion of Preparation Phase (per Roadmap) of the O&R Implementation Plan - Phase 1	N/A	N/A	Completion of Preparation Phase (per Roadmap) of the O&R Implementation Plan - Phase 1	80% completion of the Preparation Phase of Optimisation and Rationalisation (O&R) Implementation Plan - Phase 1 - in accordance with approved Roadmap / Process	Activities 7 & 8 of the Opt & Rat Roadmap associated with the Performance Assessment of IPAs are currently 8-10 weeks behind planned schedule as a result of an IPAMS (SAP) system problem with distribution of performance assessments. Attempts to resolve this problem in-house were unsuccessful and the intervention of SAP Germany was required to find the solution. Mitigation measures implemented - involving the batch processing of subsets of IPAs unaffected by the specific problem in the interim - were unsuccessful in making up time lost. Implementation of the Opt & Rat programme has been severely hampered by poor levels of responsiveness from User departments in respect of both time and quality.	Director: Property Management
Economic Growth	1. Increased Jobs and Investment within the Cape Town economy	1.2 Investment and Partnership Development Programme		L	Completion of a Detailed Design for the re-development of the Good Hope Centre	Not Applicable	New	Completion of a Detailed Design	Status report on progress of the Detailed Design	Indicator to be removed	Completion of a Detailed Design	indicator to be removed.	The Good Hope Centre Upgrade Project has reached the end of the Concept Design stage and it has been determined through the process that the upgrade project is no longer financial and strategically feasible based on the increased estimated cost between Feasibility and Concept Design Stages. The option to proceed with the project with a reduced - scope to fall within the original budget of R97 million, was considered however the return on the investment remains negative and not viable. The requested budget of R310 million for the implementation of the Good Hope Centre Upgrade Project (CPX.0017818) is no longer viable. The roofing component of the asset is in an advanced stage of deterioration thereby prompting alternative optimisation and income generating solutions. The intention is to dispose of this high value asset, the form of disposal (long term lease, and/or outright sale, and extent of the footprint is dependent on the market response to the opportunity and will be informed by the outcome of a HWC record of decision. Until then the project is suspended in its current state (CPX.0017818) with immediate effect	Director: Strategic Assets

Executive Director Signature: _____
Ruby Gelderbloem

Date: _____

Mayco Member Signature: _____
Alderman James Vos

Date: _____