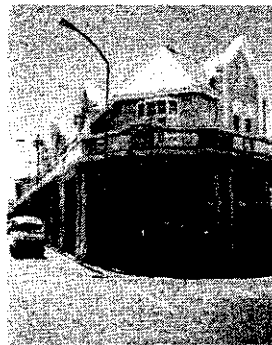
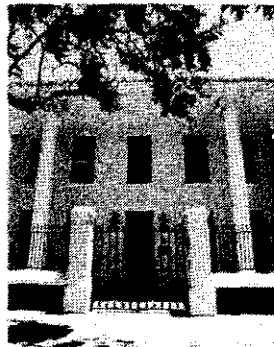


ANNEXURE TO ITEM  
C 44/03/15

**THE GROOTE SCHUUR COMMUNITY IMPROVEMENT  
DISTRICT COMPANY  
(GSCID)**

**FIVE YEAR BUSINESS PLAN**

**1 July 2015 – 30 June 2020**



Compiled on 28<sup>th</sup> October 2014 by A. H. V. Davies – Chief Executive Officer of the  
Groote Schuur Community Improvement District NPC (GSCID)

**INTRODUCTION**

The Groote Schuur Community Improvement District NPC (GSCID) was initially established at a public meeting held on 4<sup>th</sup> February 2010 and officially began operations on 1<sup>st</sup> September 2010. This Business Plan for the next 5 years is therefore based on the considerable experience gained over the past four years.

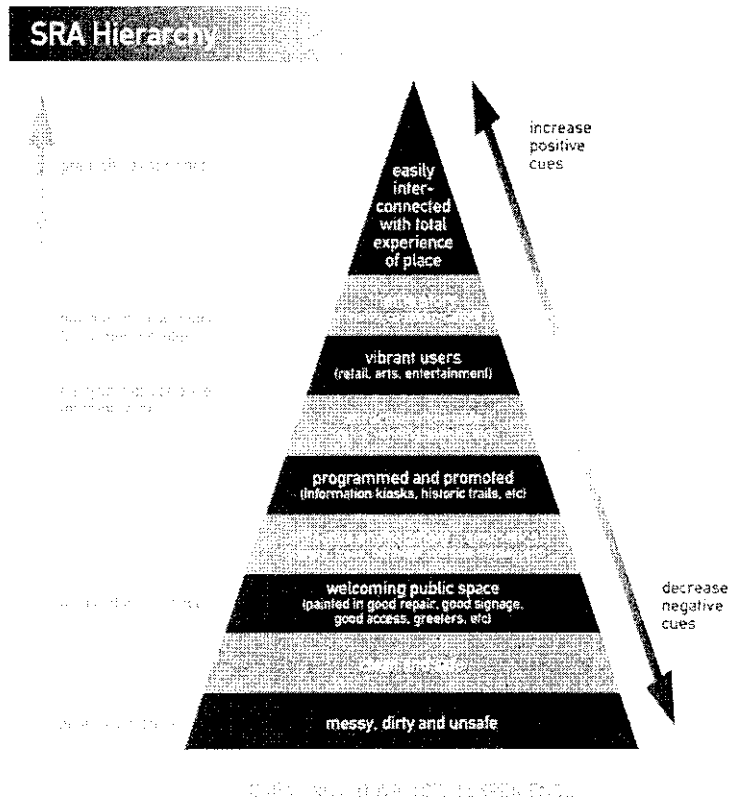
It may readily be stated with confidence that the overall condition of the public space within our boundaries has greatly improved resulting directly from the management interventions and service delivery of the GSCID particularly in the areas of safety and security, cleanliness of the public space together keeping vagrancy and homelessness under control. These are and will continue to be the basic pillars upon which we operate in the public space within our boundary.

**THE PURPOSE**

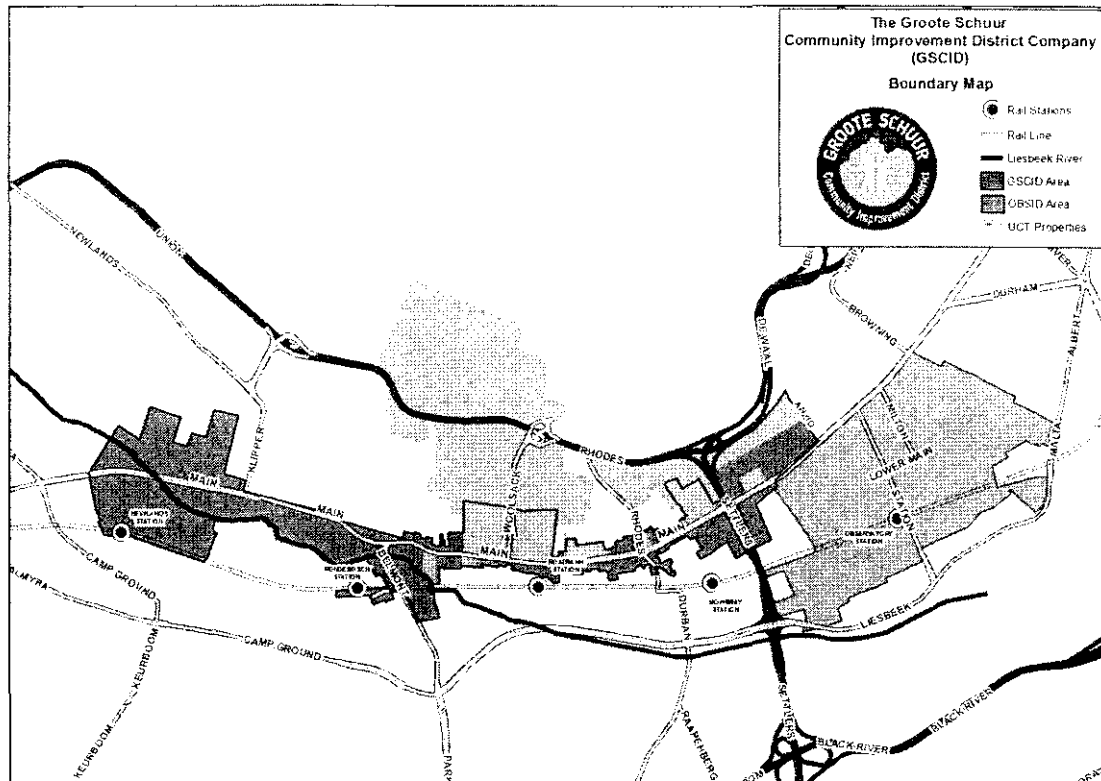
The purpose of this Business Plan is to provide a framework for the 5 Year Term Renewal for the continuance of the GSCID operations for the years 2015/16; 2016/17; 2017/18; 2018/19 and 2019/20 of the Special Rating Area known as the Groote Schuur Community Improvement District in terms of the Special Rating By-Law of the City of Cape Town.

Overall the purpose of the GSCID is planned to continue in our quest to improve our neighbourhoods together by means of continuing to create and manage a safer, cleaner and rejuvenated environment.

The SRA hierarchy pyramid above will indicate our intended overall progression recognising that we are moving into the area of creating a welcoming public space within our boundaries. Messy, dirty and unsafe and clean and safe are now behind us. We will continue to build upon this foundation.



## THE AREA OF OPERATION



This is the identical area within which the GSCID has been successfully operating during the past four years in respect of which renewal for a further five years is requested.

## IMPORTANT UNDERTAKINGS

As has been proved by the operations and achievements of the GSCID during the past four years of its existence that

- (a) this SRA will certainly not re-enforce any existing inequities in the development of the City of Cape Town.
- (b) this SRA will continue to operate consistently with the City's IDP as per the relevant Service Department's business plans.

## OUR MISSION

Our operations are always undertaken in partnership with UCT, SAPS, the City of Cape Town, commercial and educational institutions, neighbourhood watches and residential associations in the area. We aim to create a safer, cleaner and rejuvenated environment for all by providing additional services to those provided by the City and SAPS.

## OUR VISION

We seek to continue to improve our public environments both residential and commercial, to make them sought after, attractive destinations in which to live, work, shop and visit.

## OUR GOALS

- Reducing crime generally in the area including drug dealing and prostitution.
- Creating a safer public environment.
- Keeping the streets, pavements and public spaces in the commercial area clean and tidy.
- Seeking to rehabilitate and provide jobs for the homeless.
- Enhancing property values.

## MANAGEMENT

During 2014 an important decision was taken due to a reduction in funding the Groote Schuur Community Management NPC, the management company of the GSCID. UCT who generously funded the patrol and administration of the security operations in the adjacent Residential Improvement District (RID) outside the boundaries of the GSCID could no longer carry this funding on its own. Therefore at the beginning of August 2014 UCT reduced the funding to the GSManCo which resulted in a reduced service to the RID.

It is emphasised that this decision has not affected the GSCID funding in any way and the funds saved have been utilised to increase other crime and safety initiatives.

In the proposed future 5 year period it will be necessary to close down the GSManCo management operation completely and manage the GSCID internally. It is proposed to consolidate the two separate budgets into one entity managed by the GSCID Board of Directors continuing with the existing executive management structure. This comprises

- A Chief Executive Officer
- An Operations Manager provided by the Security Service Provider
- A Personal Assistant Office Manager
- A Social Outreach Manager
- A Security Staff Administrator provided by the Security Service Provider

## CONTINUING A COMPREHENSIVE SAFETY STRATEGY TOGETHER WITH OUR CLEANING OPERATIONS

Over the past four years we have developed a very effective and successful operational strategy. Over the next five years we intend to improve and build upon this foundation.

### Actions

1. The development of this strategy will continue to rely on a close working relationship with SAPS, Local Authority Law Enforcement personnel, UCT Campus Security Staff, other security service providers and law enforcement agencies. Based on the joint expertise and knowledge of these agencies and the actual experience in the SRA area, the Crime Threat Analysis of the CID area will continue to be regularly examined and updated.

2. The SRA security initiative will determine strategies by means of an integrated approach with special emphasis of working closely with the Campus Protection Unit of UCT to address the vitally important matter of decreasing crime off the campus together with the SAPS.
3. Likewise, the cleaning operations will be regularly monitored with the objective of constantly seeking improvements in our operational efficiency out on the streets.

## **PERFORMANCE INDICATORS AND EVALUATION**

1. Based on the foregoing strategy the GSCID management team will evaluate the security and cleaning performance on an on-going basis.
2. The GSCID management will report findings to the GSCID Board with recommendations where applicable.

## **PROVISIONAL AND ADDITIONAL SECURITY MEASURES**

### **Actions**

1. In liaison with other security role players the GSCID will continue to identify current security and policing needs and develop and implement effective crime prevention strategies for the area.
2. The GSCID in cooperation with UCT will continue regular vehicular patrols planned for the predominantly residential area surrounding the GSCID/UCT eastern boundary adjacent to the Main Road.
3. The GSCID will continue to provide assistance to the SAPS through participation in the local Police Sector Crime Forums on a weekly basis.
4. We will continue to utilise the "eyes and ears" of all other security, gardening and street cleaning staff, as well as our own staff to identify any security problems and challenges.
5. Based on the addition of the further security measures, we will regularly plan and deploy our security staff to be used as strategically and effectively as possible in conjunction with the SAPS.
6. The GSCID will maintain and continue to keep our manned and centrally located offices open and operational 24/7. Members and residents of the SRA may therefore request security assistance or report information at any time. A special emergency phone number is in operation and available with security staff, to follow up with all in radio contact with our fully functional Control Room.
7. Detailed daily reports and statistics are kept on our recently implemented Digital Occurrence Book.

## SPECIAL ATTENTION AREAS

Special attention areas will be identified where criminal elements are operating based on crime statistics and the potential for crime to take place. Information gathered from the SAPS, UCT Campus Security and other law enforcement agencies are being and will be identified for focussed security initiatives.

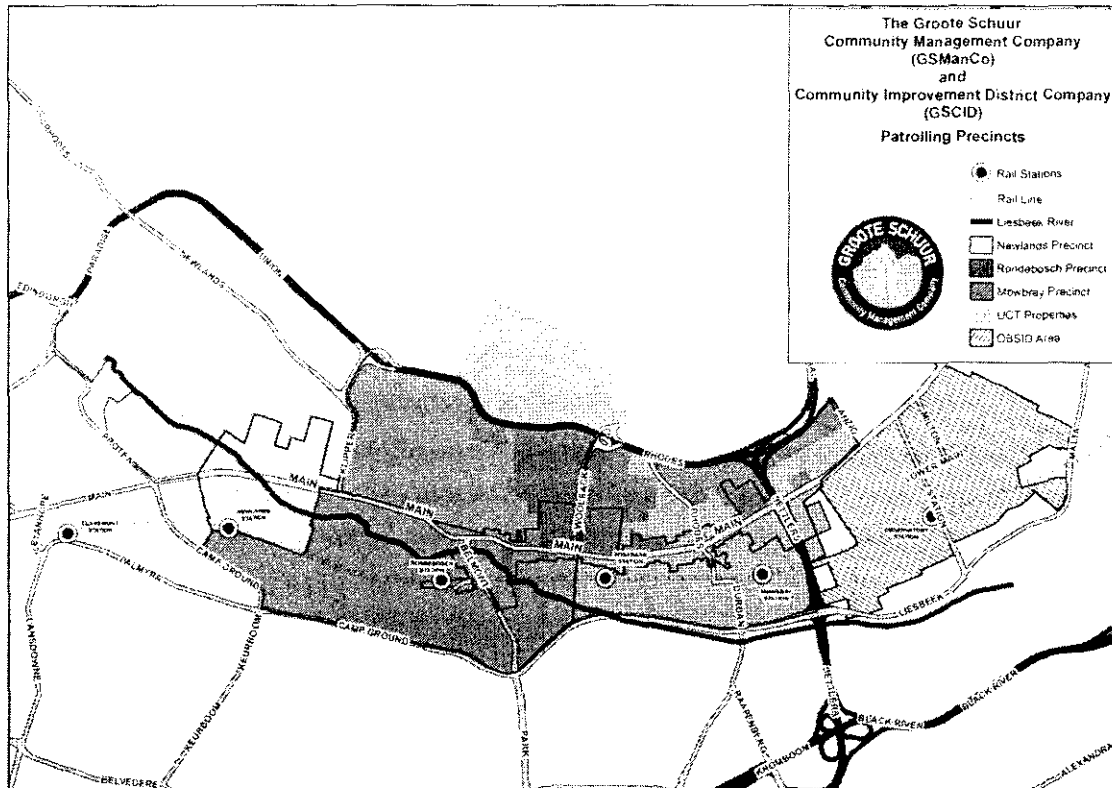
Special attention is given to the monitoring and well-being of the approximately 20 homeless people sleeping within our boundaries. This is a major reduction due to regular monitoring and management of these people between our staff and the City's Law Enforcement Staff.

## DEPLOYMENT OF SECURITY RESOURCES

It must also be noted that we now operate with six mobile security caravans, very successfully. They will be moved from strategically located hotspots to other hotspots as indicated by our daily interactions with SAPS. These units have proved to be a very effective deterrent to crimes.



Our extensive area stretching from Newlands in the south to Observatory in the north along the Main Road has been divided into precincts making it easier to manage. This division and the subsequent allocation of manpower to these areas have proved to be more effective. These precincts may be adjusted should this be necessary due to changing crime trends. These precincts are termed Newlands, Rondebosch and Mowbray and may be graphically seen in the map below.



## SOCIAL INTERVENTIONS WITH PARTICULAR EMPHASIS ON OUR HOMELESS POPULATION

The GSCID is very proud to report the considerable successes achieved in managing and assisting the homeless on our streets over the past four years where their numbers have been considerably reduced.

The GSCID's social vision is based on creating a vibrant community of diverse inhabitants committed to a set of values which the majority of stakeholders believe are the essential characteristics of a safe and prosperous community which it wishes to see within its own neighbourhood. Any society should exist free from rampant, unchecked and opportunistic crime and that a social and economic environment should exist which promotes the wellbeing of all. This has a distinct bearing on how we manage our vulnerable homeless population.

The following interventions will be planned for 2015/2020.

### Intervention 1

Led by our experienced Social Outreach Manager in close cooperation with the City of Cape Town Law Enforcement personnel and the SAPS, the GSCID security presence will act as a major deterrent to crime. Trained security officers will be deployed in strategic locations to monitor any law-breaking behaviour and to act in a compassionate preventative manner towards the homeless. A key focus of the security deployment will be the drug problem in the area.

**Intervention 2**

The GSCID Social Outreach Manager will continue to engage with homeless persons, prostitutes and other individuals who are involved in potentially harmful behaviour patterns. She will interface closely with the security patrol staff to address these needs. These include sickness and injury, the loss of ID books, repatriation back home and other needs of a compassionate nature.

**Intervention 3**

During 2015-2020 a comprehensive survey of the homeless, prostitutes and illegal car guards will be maintained with complete profiles and photographs.

**Reports**

A monthly detailed report will be compiled containing all operational information and statistics. To produce this newly installed Digital Operations Software has been installed which ensure that each and every incident is accurately recorded.

**COMMUNICATION AND PUBLIC RELATIONS**

During 2015/2020 on going research will be carried out to maintain a GSCID data base of our levy paying property owners and tenants. This will be kept up to date, to enable regular communications to be sent to them. Events, public meetings, functions will be held and especially an Annual General Meeting during the year which will include a report back function.

The existing GSCID website will be kept up to date to which the social platforms of Facebook and Twitter have been added. The visitor statistics to our website are simply amazing, 13,331 to date in 2014. The number of visits 31,606 and pages visited 198,777.

**THE GSCID SPATIAL DEVELOPMENT FRAMEWORK**

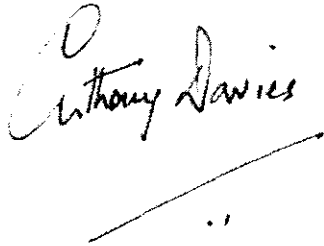
At a total quoted cost of R304 038.00, approved by its Board of Directors and its members at the 2013 AGM, the GSCID has initiated a comprehensive strategic development framework for the area, centered on Main Road from Anzio Road in Observatory to San Souci Road in Newlands. This exciting initiative and the projects that will stem from it are based on the concept of a local identity of a 'learning district'. This represents a major step forward in communicating about and marketing the GSCID precinct as a town and gown community with a rich and diverse heritage. Regular meetings and workshops with representatives from our community will be held from time to time.



**FINANCE**

The funding over the next five years is proposed to be provided in terms of the Budget Plan attached as Appendix One.

**COMPILED BY**

A handwritten signature in black ink that reads "Anthony Davies". The signature is written in a cursive style with a long horizontal stroke extending to the right.

**AHV Davies**  
**Chief Executive Officer**



GSCID  
Improving our neighbourhoods together

# GROOTE SCHUUR COMMUNITY IMPROVEMENT DISTRICT (GSCID)

## 5 YEAR IMPLEMENTATION PLAN 1<sup>st</sup> July 2015 – 30<sup>th</sup> June 2020

### PROGRAM 1 – GSCID MANAGEMENT & OPERATIONS

ACTION STEPS	RESPONSIBLE	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
			→	→	→	→	→		
1. Appointment of staff	CEO/Board	Ongoing	→	→	→	→	→		Staff appointment will be undertaken as required.
2. Continued operation of the GSCID Management Office	CEO/Board	Ongoing	→	→	→	→	→	Operation GSCID office	
3. Appointment of relevant service providers	CEO/Board	1	1Y	1Y	1Y	1Y	1Y	Appointment of appropriately qualified service providers	Service providers to be reappointed annually
4. Board meetings	CEO/Board	4	4	4	4	4	4	Quarterly Board meetings take place	
5. Financial Reports to CoCT	CEO	12	12	12	12	12	12	Submit reports timeously	Refer to Financial Agreement
6. Audited Financial Statements	CEO	1	1Y	1Y	1Y	1Y	1Y	To be completed annually before 31 <sup>st</sup> August	
7. Feedback to Members, Stakeholders and Annual General Meetings	CEO/Board	1	1Y	1Y	1Y	1Y	1Y	Hold AGM and Report Back Function in November	
8. Submit Management Report and Annual Financial Statements to Sub-Council(s)	CEO	1	1Y	1Y	1Y	1Y	1Y		

**PROGRAM 1 – GSCID MANAGEMENT & OPERATIONS**

ACTION STEPS	RESPONSIBLE	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
9. Successful Day-to-day management and operations	CEO	Ongoing	→	→	→	→	→	Regular feedback to GSCID Board Directors present at every meeting.	
10. Quarterly Reports to the Board	CEO	4	4	4	4	4	4	Report back on all related business to be discussed and approved	
11. Manage and monitor the C3 notification process	CEO	Daily	→	→	→	→	→		
12. Communicate with property owners	CEO	Ongoing	→	→	→	→	→	Keep property owners informed through quarterly digital newsletters	
13. Mediate issues with or between property owners	CEO & CoCT Departmental Managers and Law Enforcement	Ongoing	→	→	→	→	→	Provide an informed opinion on unresolved issues and assist where possible.	
14. Visit GSCID Members and other stakeholders	CEO	Ongoing	→	→	→	→	→		
15. Promote and develop GSCID NPC Membership	CEO	Ongoing	→	→	→	→	→	Have a NPC membership that represents the GSCID community	
16. Build working relationships with Sub-Council Management and relevant CoCT officials and departments that deliver services in the GSCID	CEO & Operations Manager	Ongoing	→	→	→	→	→	Successful and professional relationships with sub-council management, City officials and SAPS resulting in enhanced communication, co-operation and service delivery.	
17. Compile the SRA renewal application	CEO	In year 4				1Y		Submit a comprehensive renewal application for approval by the members and the City of Cape Town.	

## PROGRAM 2 – GSCID SECURITY / LAW ENFORCEMENT INITIATIVES

ACTION STEPS	RESPONSIBLE	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
			3 M	→	→	→	→		
1. Identify the root cause of crime in conjunction with the SAPS, Local Authority and existing security service using their experience as well as available crime statistics.	CEO/Security Service Provider	Ongoing	3 M	→	→	→	→	Incorporate in Security Management Strategy Plan.	This is done comprehensively at the beginning of term and then modified continuously.
2. Determine the Crime Threat Analysis of the CID area in conjunction with SAPS.	CEO/Security Service Provider	Ongoing	3 M	→	→	→	→	Incorporate in Security Management Strategy Plan.	
3. Determine strategies by means of an integrated approach to address/decrease crime	CEO/Security Service Provider	Ongoing	3 M	→	→	→	→	Incorporate in Security Management Strategy Plan.	
4. In liaison with other security role players and the SAPS, identify current security and policing shortcomings and develop and implement effective crime prevention strategy.	CEO/Security Service Provider	Ongoing	→	→	→	→	→	Incorporate in Security Management Strategy Plan.	
5. Develop a Security Management Strategy with clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provider.	CEO/Security Service Provider	Revise as often as required but at least annually	3 M	→	→	→	→	Documented Security Management Strategy with clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided	
6. Maintain a manned centrally located office open to the members and residents of the CID to request security assistance or report information	CEO/Security Service Provider	Ongoing	→	→	→	→	→	Appropriately manned and equipped Control Room with skilled staff	

**PROGRAM 2 – GSCID SECURITY / LAW ENFORCEMENT INITIATIVES**

ACTION STEPS	RESPONSIBLE	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
			→	→	→	→	→		
7. Deploy security resources accordingly and effectively on visible patrols. Security personnel and patrol vehicles to be easily identifiable.	CEO/ Security Service Provider	Ongoing	→	→	→	→	→		
8. Utilise the "eyes and ears" of all security and gardening/street cleaning staff, as well as own staff to identify any breaches.	CEO/ Security Service Provider	Ongoing	→	→	→	→	→		
9. Assist the police through participation by GSCID in the local Police sector crime forum.	CEO/Security Service Provider	Monthly	12	12	12	12	12		
10. Monitor and evaluate the security strategy and performance of all service delivery on an ongoing basis	CEO/Security Service Provider/SAPS Crime Intelligence Officer	Quarterly	4	4	4	4	4	Report findings to the GSCID Board with recommendations where applicable.	
11. On-site inspection of Security Patrol officers	Security Service Provider	Daily	→	→	→	→	→		
12. Weekly Security Reports from Contract Security Company	Security Service Provider	Weekly	52	52	52	52	52		Incorporate into monthly operational report to the GSCID Board
13. Monitor the objectives of the GSCID employed Chrysalis trainees	Security Service Provider/CoCT Community Safety	Monthly	12	12	12	12	12	Provide effective additional service provision and adjust where necessary	

### PROGRAM 3 – GSCID CLEANSING INITIATIVES

ACTION STEPS	RESPONSIBLE	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
1. Develop a cleansing strategy with clear deliverables and defined performance indicators to guide cleansing and delivery from the appointed service provider	CEO/ Cleansing Service Provider	Annually	1Y	1Y	1Y	1Y	1Y	Cleansing strategy with clear deliverables and defined performance indicators to guide cleansing and delivery. Revise as often as required but at least annually.	
2. Monitor and evaluate the cleansing strategy and performance of all service delivery on regular basis.	CEO/ Cleansing Service Provider	Quarterly	4	4	4	4	4		
3. Co-ordinate the provision of additional litter bins and emptying of litter bins service providers and the relevant City of Cape Town departments	CEO/Solid Waste Manager and Cleansing Service provision	Quarterly	4	4	4	4	4		
4. Cleansing each of the streets within the CID boundary at least once within a two-month period	CEO/ Cleansing Service Provider	Bi-annually	6	6	6	6	6		
5. Identifying Health and Safety issues within the area and reporting to Council with C3 notification reference no's	CEO	Ongoing	→	→	→	→	→	Monthly evaluations and inspections. Provide an improved healthy urban environment in the GSCID.	
6. Monitor and combat illegal dumping.	CEO/ Cleansing Service Provider/Law Enforcement Officers	Ongoing	→	→	→	→	→	Removal of illegal dumping as required and applying applicable penalties through law enforcement against transgressors.	

**PROGRAM 3 – GSCID CLEANSING INITIATIVES**

ACTION STEPS	RESPONSIBLE	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
7. Promoting waste minimisation through education and awareness on waste and water pollution.	CEO/ Cleansing Service Provider	Ongoing	→	→	→	→	→	Regular evaluations and inspections. Report findings.	
8. Encourage property owners to act responsibly in terms of waste management and encourage recycling initiatives	CEO/ Operations Manager	Ongoing	→	→	→	→	→	Monthly evaluations and inspections. Report findings.	

**PROGRAM 4- GSCID URBAN MANAGEMENT INITIATIVES**

ACTION STEPS	RESPONSIBLE	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
1. Identify problem areas with respect to: a) Street lighting; b) Missing drain covers/cleaning of drains c) Maintenance of road surfaces; sidewalks d) Cutting of grass/removal of weeds e) Road markings/traffic signs Use the established service levels to design the provision of supplementary services without duplication of effort.	CEO / Operations Manager	Ongoing	→	→	→	→	→		This is done comprehensively at the implementation of the CID and then modified continuously.
2. Identify and report infrastructure supplementing existing Council Services: a) Street lighting b) Dumping c) Refuse removal d) Waterworks e) Sewerage f) Roads and Storm-water g) Traffic signals and line painting h) Pedestrian safety i) Road repairs	CEO and Operations Manager	Daily/weekly and monthly reports to the C3 notification process and daily recording of references in register						Monitor and evaluate. Report findings to the GSCID Board with recommendations where applicable	
3. Compile a list of prioritised needs to enhance the objectives of the GSCID and liaise with the relevant departments to correct	CEO	4	4M	4M	4M	4M	4M	Monitor and evaluate the plan and performance of all service delivery on a regular basis. Report findings to the Board with recommendations where applicable.	



4. Work in conjunction with local social welfare and job creation organisation and develop the delivery of the supplementary services to improve the urban environment.	CEO	ongoing	→	→	→	→	→	Development of a longterm sustainable work program.	
5. Illegal Poster Removal Notify and monitor the removal of illegal posters by the City of Cape Town	CEO	Ongoing	→	→	→	→	→		

<b>PROGRAM 5 – GSCID SOCIAL INTERVENTION INITIATIVES</b>									
<b>ACTION STEPS</b>	<b>RESPONSIBLE</b>	<b>FREQUENCY per year</b>	<b>DURATION IN WEEKS, MONTHS OR YEARS</b>					<b>PERFORMANCE INDICATOR</b>	<b>COMMENTS</b>
			Y1	Y2	Y3	Y4	Y5		
1. Identify and determine strategies by means of an integrated approach to address homelessness and the relief measures available, current and future	CEO/Social Outreach Manager/ Operations Manager	Ongoing	→	→	→	→	→		This is done comprehensively at the implementation of the CID and then modified and managed continuously.
2. Work in conjunction with local social welfare and job creation organisations and develop the delivery of the supplementary services to improve the urban environment	CEO/Social Outreach Manager/ Operations Manager	Ongoing	→	→	→	→	→		This will be a long term plan of action that will take time to develop.

**PROGRAM 5 – GSCID MARKETING INITIATIVES**

ACTION STEPS	RESPONSIBLE	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
1. Regular Quarterly digital newsletters	CEO/Marketing Manager	Quarterly	4	4	4	4	4	Informative newsletters	
2. Regular Press releases in local Newspapers covering: a. Local Development b. Promoting local Projects c. Social Issues	CEO/Marketing Manager	Ongoing	→	→	→	→	→	Regular media exposure	
3. Establish and maintain website	Marketing Manager	Ongoing	→	→	→	→	→	Informative website	
4. Establish the GSCID Business Directory and link to website	CEO/Marketing Manager	Quarterly	4	4	4	4	4	Up to date directory	

# GROOTE SCHUUR COMMUNITY IMPROVEMENT DISTRICT (GSCID)

## 5 YEAR BUDGET AS PER BUSINESS PLAN

	2015/16	2016/17	2017/18	2018/19	2019/20
EXPENDITURE	R	R	R	R	R
<b>1. Employee Related</b>	-	-	-	-	-
Salaries	-	-	-	-	-
UIF	-	-	-	-	-
Transport allowance	-	-	-	-	-
Bonus Provision	-	-	-	-	-
<b>2. Core Business</b>	<b>4 033 715</b>	<b>4 368 869</b>	<b>4 674 703</b>	<b>5 058 421</b>	<b>5 412 524</b>
Cleansing Services	963 860	1 031 330	1 103 524	1 180 770	1 263 424
Environmental Upgrading (Greening, landscaping, recycling, etc.)	-	-	-	-	-
Law Enforcement Officers	-	-	-	-	-
Security Services - CCTV monitoring	-	-	-	-	-
Security Services	3 029 937	3 294 827	3 525 477	3 828 750	4 096 776
Social Upliftment	39 917	42 712	45 701	48 901	52 324
<b>3. Depreciation</b>	-	-	-	-	-
<b>4. Repairs and Maintenance</b>	-	-	-	-	-
<b>5. Services Accounts ex CCT</b>	-	-	-	-	-
<b>6. Interest Paid</b>	-	-	-	-	-
<b>7. General Expenditure</b>	<b>966 766</b>	<b>981 646</b>	<b>1 050 348</b>	<b>1 067 383</b>	<b>1 142 085</b>
Accommodation (Rent)	-	-	-	-	-
Accounting fees	34 260	36 658	39 224	41 970	44 908
Administration and management fees	754 020	754 020	806 801	806 801	863 277
Auditor's remuneration	15 000	16 050	17 174	18 376	19 662
Avertising	-	-	-	-	-
Bank charges	6 200	6 634	7 098	7 595	8 127
Contingency / Sundry	16 086	17 212	18 416	19 705	21 085
Marketing and promotions	125 000	133 750	143 113	153 130	163 850
Printing and stationery	15 000	16 050	17 174	18 376	19 662
Protective clothing	-	-	-	-	-
Secretarial duties	1 200	1 272	1 348	1 429	1 515
<i>Other: Specify</i>	-	-	-	-	-
<b>8. Operational Projects</b>	-	-	-	-	-
<i>Provide Detail</i>	-	-	-	-	-
<i>Provide Detail</i>	-	-	-	-	-
<b>9. Capital Projects</b>	-	-	-	-	-
<i>Provide Detail</i>	-	-	-	-	-
<i>Provide Detail</i>	-	-	-	-	-
					<b>342</b>
					<b>0.0%</b>

**10. Capital Expenditure (PPE)**

- Office Furniture
- Office Equipment
- Computer Equipment
- Other: Specify

**11. Future Provision**

- Assets
- Operational Project
- Capital Project
- Other: Specify

**12. Bad Debt Provision 3%**

**TOTAL EXPENDITURE**

**INCOME**

- 1. Revenue - SRA Add Rates
- 2. Other: Specify

**TOTAL INCOME**

(SURPLUS) / SHORTFALL

**BUDGET GROWTH**

	Year 1	Year 2	Year 3	Year 4	Year 5
10. Capital Expenditure (PPE)	-	-	-	-	-
Office Furniture	-	-	-	-	-
Office Equipment	-	-	-	-	-
Computer Equipment	-	-	-	-	-
Other: Specify	-	-	-	-	-
11. Future Provision	-	-	-	-	-
Assets	-	-	-	-	-
Operational Project	-	-	-	-	-
Capital Project	-	-	-	-	-
Other: Specify	-	-	-	-	-
12. Bad Debt Provision 3%	154 654	165 480	177 063	189 458	202 720
<b>TOTAL EXPENDITURE</b>	<b>5 155 134</b>	<b>5 515 994</b>	<b>5 902 114</b>	<b>6 315 262</b>	<b>6 757 330</b>
<b>INCOME</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>
1. Revenue - SRA Add Rates	-5 155 134	-5 515 994	-5 902 114	-6 315 262	-6 757 330
2. Other: Specify	-	-	-	-	-
<b>TOTAL INCOME</b>	<b>-5 155 134</b>	<b>-5 515 994</b>	<b>-5 902 114</b>	<b>-6 315 262</b>	<b>-6 757 330</b>
(SURPLUS) / SHORTFALL	0	0	-0	-0	-0
<b>BUDGET GROWTH</b>	<b>8.40%</b>	<b>7.00%</b>	<b>7.00%</b>	<b>7.00%</b>	<b>7.00%</b>

Anthony Davies

**From:** Anthony Davies <davies@gscid.co.za>  
**Sent:** 17 October 2014 15:25  
**Subject:** Notice of GSCID AGM  
**Attachments:** CoR 36 2 - 2014.pdf; Statement of Financial Position.pdf; Statement of Performance.pdf; GSCID Membership Registration.pdf; GSCID PROXY FORM.pdf; Minutes of GSCID AGM 28November2013.pdf; OWEN KINAHAN GSCID draft report AGM 2013.pdf

Dear GSCID Stakeholder

## Notice of Annual General Meeting

The Groote Schuur Community Improvement District NPC (GSCID) will be hosting its Annual General Meeting and all Property Owners are invited to a review of the year's activities.

**Date:** Thursday 13<sup>th</sup> November 2014  
**Time:** 17h00  
**Venue:** Belmont Square Conference Centre  
 22 Belmont Road  
 Rondebosch

### AGENDA:

1. Registration
  2. Welcome & Apologies
  3. Quorum to constitute meeting
  4. Approval of previous AGM minutes
  5. Chairman's Report
  6. GSCID Overview
  7. Financial Report / Acceptance of Annual Financial Statements
  8. Approval of 5 year Business Plan 2015 to 2020
  9. Approval of Budget and usage of Surplus Funds 2015/2016
  10. Approval of Implementation Plan 2015/2016
  11. Appointment of Auditors
  12. Confirmation/Election of Directors
  13. Any other Appropriate Business
  14. Closure and Thanks
- Please note everyone is welcome to attend though only Bona Fide members of the SRA will be entitled to vote on resolutions presented at the AGM.
  - All residents and owners of Business property are invited to attend. However, only owners registered as members of the company may vote.
  - No member who is in arrears with payment of the additional rate for more than 60 (sixty) days, shall be entitled to vote at a members' meeting for so long as he is so in arrears except if the member can prove that he is in a dispute or has entered into an appropriate payment arrangement with the City.
  - Owners wishing to apply for membership should do so via the website or by email as above. New membership applications should be received by 11 November 2014 to be approved prior to the AGM.

- 345
- Any member may appoint a Proxy to attend the meeting on his/her behalf. Forms of Proxy may be downloaded from the website or requested by email. The proxy form may be delivered at the offices of the Company no less than 24 hours prior to the advertised time of the start of the meeting; OR may be handed to the Chairperson of the Meeting by no later than 10 minutes prior to the advertised time of the start of the meeting, failing which it shall not be deemed to be valid.
  - Enquiries in advance of the meeting should please be addressed as far in advance as possible, by email or by letter to the registered office of the company.
  - The Financial Accounts can be downloaded from the website.



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# BUSINESS REPORT

## INTERNATIONAL

Friday, October 17, 2014

PERSONAL FINANCE magazine is the only publication in South Africa that gives you all the information you need to manage your money wisely and grow your wealth. **Don't miss the new issue!** **R29.95** at bookshops and retail outlets nationwide



# Chaos in the market on fears of new euro crisis

## Risk of recession, deflation

Roland Jackson  
London

THE SPECTRE of a new euro zone crisis, driven by risks of deflation and recession, and new shocks in Greece and Spain, swept through stock and bond markets yesterday.

A new lifeline for Greek banks and a weak Spanish bond auction spotlighted deep problems in the euro zone, widely seen as the main drag on the recovery of the global economy.

Stock markets in Europe fell by 3 percent or more, and were down across the world including in the Middle East, hit by falling oil prices. The cost of borrowing for weak euro zone countries surged.

Spain failing to achieve its maximum target in a bond sale and paid higher rates, signalling an end to the benign climate that helped the euro zone recover from years of crisis.

"Any hopes that we would see a period of consolidation after [Wednesday's stock] sell-off appear to have been firmly dashed, with traders reaching for the sell button yet again," said TrustNet Direct analyst Tony Cross.

The European Central

Bank and EU rushed to promise Greece extra help for its banks, after Greek shares plunged two days running on worries that the country could sink without help once it leaves its debt rescue programme.

Madrid's benchmark Ibx 35 index dived 4.28 percent to 9 422.3 points after the Spanish government revealed that it fell short of target in the auction of long-term debt.

The Paris, Milan, Lisbon and Amsterdam exchanges each fell by more than 3 percent at one point, while Frankfurt and London shed more than 2 percent from Wednesday's closing levels.

Sentiment was also rocked this week by investor concerns over the Ebola epidemic, while tumbling oil prices have weighed on the energy sector.

"This contains a hint of panicking; the global economic situation does not warrant this much of a sell-off," said Capital Spreads dealer Jonathan Sudaria. "Add a potentially disastrous virus into the mix and the result is what we have here – pandemonium in the market place."

Euro zone exports fell for



An electronic board of share prices in the reception of the Athens Stock Exchange. Greek stocks succumbed to a second day of selling on Wednesday, falling more than 5 percent.

PHOTO: REUTERS

the third month running in August, dropping 0.9 percent in the latest sign of economic weakness, official data showed.

**This contains a hint of panicking; the global economic situation does not warrant this much of a sell-off.**

Inflation in the euro zone dipped to 0.3 percent in September, the lowest level since the financial debt crisis in 2009, separate figures confirmed.

Economist Ben Brettell at brokerage Hargreaves Lansdown, said: "It looks increasingly likely that Germany, the bloc's powerhouse economy, will slip back into recession,

and the risk of deflation looms ever larger."

As a result, yesterday's euro zone consumer inflation data "assumed an unusual significance for global financial markets", Brettell said.

Exports from the euro zone dipped 0.3 percent in August from July to €140.5 billion (R2 trillion). They fell 0.3 percent the previous month.

"This was a third successive fall in exports, which fuels concern that stuttering global growth is limiting demand for euro zone goods," noted IHS economist Howard Archer.

Low inflation has become a central problem for the euro zone economy, with sluggish demand from households and businesses slowing price rises and stoking deflation worries.

"The very low inflation reading for September will reinforce concern that the euro zone remains on a slippery slope to deflation," said

ING economist Martin van Vliet.

World markets also plunged on Wednesday as new US data underscored the fragile state of the global economy.

The fierce sell-off continued in Asia yesterday, led by Tokyo, with investors worried that economic slowdown in China, Europe and Japan is hitting the US.

"The turmoil that hit the markets yesterday... has addressed some of the disconnect between economic fundamentals and asset prices that have been worrying many economists for some time," said analyst Jane Foley at Rabobank.

Bond yields for euro zone periphery countries, shot up in the secondary markets following the Spanish auction. The yield on Spanish 10-year bonds jumped to 2.356 percent from 2.116 percent on Wednesday. – Sapa-APF

# Nestlé's growth target in doubt

Corinne Gretler  
Zurich

NESTLÉ yesterday reported nine-month sales that missed estimates, calling into question the ability of the world's biggest food maker to meet its annual growth target as Asia gets tougher and deflation erodes revenue in Europe.

Revenue rose 4.5 percent compared with the 4.7 percent median estimate of 15 analysts.

The company reiterated its forecast of a 5 percent gain for the year, although it will probably miss its goal, according to Patrik Lang, an analyst at Julius Baer Group in Zurich.

Nestlé is nearing the close of a second year of growth undershooting its long-range target amid difficulties in all its major markets. The company is struggling to lift prices in Europe, facing challenging conditions in China and wrestling with a decline in its frozen food business in North America.

"There are no tailwinds," chief executive Paul Bulcke said. Chief financial officer Wan Ling Martelli added that China and Oceania were among the main difficulties for the firm.

The shares had fallen 1.4 percent to Sfr66 (R779) by 9.15am in Zurich. By 2.35pm the shares had retreated further and were 3.51 percent lower than Wednesday's close. Nestlé repeated forecasts for an improvement in the firm's margins. – Bloomberg

Groote Schuur Community Improvement District NPC  
Notice of Annual General Meeting

The Groote Schuur Community Improvement District Company (GSCID) NPC will be hosting its Annual General Meeting and all stakeholders and interested parties are invited to a review of the year's activities and planning for next year.

Date: Thursday, 13 November 2014  
Time: 16:30 for 17:00  
Venue: Belmont Square Conference Centre, Belmont Road, Rondebosch.  
RSVP to 021 585 0016 or email [michale@gscid.co.za](mailto:michale@gscid.co.za)

Resolutions presented at the AGM can only be voted on by bona fide members of the GSCID. The membership is available free of charge to all non-residential property owners within the SPA footprint, but must be registered before 10 November 2014.

For further information, AGM documentation and how to register

# IT COMPANIES

## GOLDMAN SACHS Lower pay ratio boosts profits

Goldman Sachs reported third-quarter earnings that surpassed analysts' estimates as it set aside a smaller portion of revenue to pay employees than in the first half of the year. Net income rose 48 percent to \$2.24 billion (R24.8bn) from \$1.52bn a year earlier, the group said yesterday. Profit topped the \$3.21 average estimate of 22 analysts surveyed. The results marked the second consecutive year Goldman beat third-quarter estimates by eschewing its traditional practice of allotting the same percentage for pay in each of the first three quarters of the year before adjusting the amount in the last period. – Bloomberg

## EBAY

## Sales soar on success of PayPal

EBAY posted net income of \$673 million in the third quarter, a 2 percent decrease from \$689m a year ago, it said on Wednesday. Sales rose by 12 percent to \$4.35bn, the company said, citing the success of PayPal. PayPal, eBay's popular payments subsidiary, saw its revenue increase by 20 percent to \$1.95bn in the third quarter. Last month eBay and PayPal announced they would separate into two independent publicly traded companies in 2015. – Sapa-dpa

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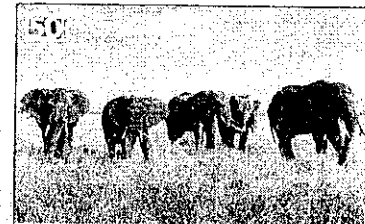
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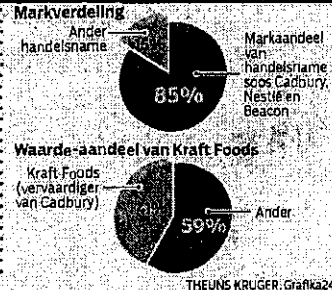
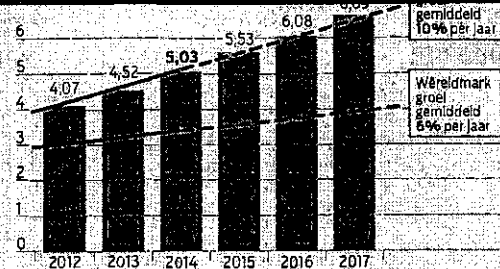
17 OKTOBER 2014



Projekte gebeur nie vanself nie.

Skrif nou in vir die 2015-inname van ons

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**Die Grote Schuur Community Improvement District NPC**  
Kennisgewing van Algemene Jaarvergadering

Die Grote Schuur Community Improvement District (GSCID) NPC hou sy Algemene Jaarvergadering en alle belanghebbende persone word genooi na 'n oorsig van die jaar se bedrywighede en beplanning vir volgende jaar.

Datum: Donderdag, 13 November 2014  
Tyd: 16:30 vir 17:00  
Plek: BELMONT SQUARE CONFERENCE CENTRE, BELMONT ROAD, RONDEBOSCH.

RSVP asseblief teen 06 November 2014 by: mschlebe@gscid.co.za of skakel 021 865 0616

Slags bery fute-bede van die GSCID kan slegs vir resessies wat by die AJV in die hande kom. Alle planne van nie-resessie, reëlings wat slegs die Spesiale-heringsreël val, kan lode word sonder enige koste daaraan verbode, maar moet reguleer voor 10 November 2014.

Vir verdere inligting, AJV dokumentasie, soek oor hoe om te registreer, besoek [www.gscid.co.za](http://www.gscid.co.za) of skakel 021 865 0616

## Invoer 'n toffie vir SA sjokolademakers

**Vida Booysens**

Vir 'n sjokolademaker loop die pad na sukses deur 'n lekkerbek sa maag.

In Suid-Afrika en ander ontwikkelende lande ontdek meer mense die plesier (of dieselfde klomp eet net meer) en daar word geraam dat die plaaslike sjokoladebedryf in die volgende vyf jaar met meer as 10% per jaar sal groei.

Dit gee die kleiner sjokoladeurs wat hulle sjokolade vir die gesofistikeerde mark, vervaardig, ook 'n oë in die deur, se Kees Beyers van Beyers Chocolates.

Sy onderneming doen al 27 jaar Suid-Afrika sake in hoë gehaltesjokolade soos dit in sy geboorteland, België, gemaak word.

Maar deesdae gee ingevoerde sjokolade die sjokolademakers opdraande.

Daar is geen invoerheffing op sjokolade-lakkergoed uit die buiteland

nie en slegs al is die wisselkoers nie gunstig vir invoerders nie. Kos sjokolade uit Pole en Turkye, waar dit in hoogs meganiseerde en kostadoelreffende te, rieke vervaardig word, dikwels minder as die plaaslike produkte.

Selfs groot sjokoladevervaardigers soos Cadbury en Nestlé voer sjokolade in en heel wat van die plaaslike gunstehede word in die Europese Unie vervaardig.

"Dit is in Suid-Afrika se belang om invoertariewe op sjokolade te hef om produsente wat werk akop en die mark uitbrei, te beskerm," meen Beyers. Sy fabriek het 300 mense in diens.

As hy egter sy sjokolade na byvoorbeeld Brittanje wil uitvoer

moet hy daar 'n heffing van 10% betaal. Maar hulle voer verniet na ons toe uit en daarom loon dit die groot vervaardigers nie meer om hier sjokolade-fabriek op te rig nie.

Deesdae vervaardiger Beyers die sjokolade en malvelekkerhappe Sweetie Pie. Hy-verkoop baie meer as wat hy vermag het. "Ons het gedertandse gebou ons fabriek gekoop, meer toerusting aangeskaf en selfs aantal die werkers wat dit maak verdubbel."



Kees Beyers

**LAAT**

**ONS R100 BILJOEN-MERK OP DIE KAART**

**GEBEUR**

Met ons toelike boeksaak van R100 biljoen is Nabsbank Corporate Eienskapsinstitusie 'n markleier op die gebied van handelsiens-kommissies. Ons is bekend vir behoudende oplossings, deeglike marktoetsing en die invoering van ons finansiesoplossings op die klein kliënt-wêreld wat in staat om hulle versameling te kan. As betroubare vennoot, doen ons meer as net die versameling versorgings - enjy - oor die hele Suid-Afrika opgevoerd.

As Suid-Afrika se basiese eienskapsinstitusie binne die PwC Suid-Afrikaanse bankgroep van 2013 aankomings.

netbank.co.za

Netbank se oplysings, Reg No 1951/200009/06. Gereguleer deur die Finansiële Bedryfsreguleerder (NCRFP)

2015 is nou tot 2017 uitgestel, het die nasionale tesourie in die parlement aangekondig.

Daar is nou hernieude onsekerheid oor pensioenfondshervorming en of die wysings wat bedag was, ooit deurgevoer sal word.

Die plan was om die belastinghartering van die verskillende tipes af-treeprodukte - grootliks die voor-sog-fondse van vakbonde - in ooreenstemming met mekaar te bring. Mens wat vir aftrede wou spaar, sou 'n groter deel van hul salaris belastingvry kon bydra.

Jan Mahlangu, Cosatu se aftree-fonds-beleidskoördineerder, se die verdrag is die gevolg van besprekings tussen Cosatu-amptenare en die tesourie.

"Die tesourie is bewus gemaak daarvan dat die bedryf besig is om weg te kwyn ... dat baie werkers bedank en dat dit nie in die beste belang van enigeemand sou wees om met hierdie gewiging voort te gaan nie."

Gerugte dat aftreefondse "genasionaliseer" gaan word, het glo daartoe gelei dat baie werkers bedank het om hul aftregeld in die hande te kry.

Mahlangu se die belastinghartering word gesien as 'n agterdeur vir die verpligte hawaring van pensioenfondse. Toekomstige bydraes sou nie meer met uitrede in geheel ont-trek kon word nie, maar sou met pensioenfondse die geval is, sou 'n gedeelte weer belê moes word.

Hy het verwys na 'n verklaring wat in Augustus deur Cosatu se sentrale uitvoerende komitee uitgereik is dat 'n vergadering met die minister van finansies belê is "om die regering te oordeel om die elemente van vrywillige declinans in te sluit in pensioenfondshervorming en om 'n beroep op die uitstel daarvan te doen".

In September is nog 'n sterk be-

Hy glo daar sal binnekort 'n Nedlac-vergadering oor dié kwessie gehou moet word.

Peter Dempsey, onderhoof van die bedryfsillegam vir die spaar- en beleggingsbedryf (Asisa), se hulle het nie van die besluit geweet dat die toepassing van die aftreefondshervormings uitgestel word nie totdat dit eergister in die parlement aangekondig is. Hulle was wel bewus van Cosatu se probleme daarmee.

"Ons lode het die afgelope paar maande vir die instelling daarvan voorberei en die verdrag gaan 'n impak op hulle hê."

Rowan Burger, hoof van alternatiewe produkte van Momentum se afdeling vir werkvordere, se hulle is teleurgesteld.

"Die wysings sou die aftreestelsel vereenvoudig het en sou die meeste mense groter aansporings gegee het om te spaar vir aftrede. Ons het baie kliënte wat hulle voorberei het op die verandering en dit sal onnodige koste mander as dit nou uitgestel word."

"Ek dink die bedryf verloor geloofwaardigheid en vertroue as gevolg daarvan. Dit ironie is dat in die toekoms, gegewe die onbegrip en wat troue, voorstelle oor die aftreefond-bedryf met paniek begroet sal word."

Stiaan Kluge, uitvoerende hoof van die Suid-Afrikaanse Instituut van Belastingpraktisyne (SAIT), se dis nie duidelik waar die vakbonde met die tesourie gepraat het nie.

"Dit sal baie kommerwekkend wees as die tesourie so 'n groot beleidsbesluit buite sy ale openbare konsultasieproses geneem het."

Kluge se die skielike verandering beteken dat ondernemings wat baie geld en tyd bestee het aan voorbereidings vir die verandering, die verdrag as vermorste geld sal sien, veral as dit nooit gebeur nie.





■ Avril Jonas still runs the Trestle Table in Woodstock and loving every minute of it.



■ Mtobeli Billie is a keen champion walker and constantly finds himself being on the move.



■ Velma Peters tells her story in front of the St Agnes Church in Woodstock.

## Super seniors have a spring in their step

TAURIQ HASSEN

**D**escriptive scenes, capturing your imagination and telling a tale as if it were unfolding right before your eyes are key components to telling a great story, something which older people are well known for, making them some of the greatest storytellers around.

With International Day of the Older Persons having been celebrated recently, the Tailor took a sneak peak into the lives of some older people who will not allow time or age to be a factor in their lives.

### The shopkeeper

At the age of 75, Avril Jonas from Woodstock, still runs a shop, heads to the beach on hot days and signs up with nearly every library she can find – and she shows no signs of slowing down.

"I just love the outdoors, taking long walks, reading and meeting new people every single day. I cannot stand the thought of not doing anything and being in a room all day," she said from the stoep of her shop, Trestle Table, in Regent Street.

Ms Jonas ran the famous Pink Table Shop in Mowbray for nearly 16 years before she was forced to close it.

"I really did not want to end up doing nothing.

"When I got the call to run this shop, I jumped at the opportunity and now I get to see these different people every day and I really love what I do," she said.

Ms Jonas has lived at the Neighbourhood Old Age Homes (NOAH) Fairview Home in Woodstock for the past 13 years. Her late mother, Joyce Meldau, had lived at Noah for just over 26 years.

"I always came to visit her here at the home and I slowly started loving this place. I then decided that I wanted to be here, because my mother loved being here," Ms Jonas said.

"I don't earn a salary here at the shop, but it does not affect me at all and the way I feel about what I do. My active lifestyle is what keeps me going and motivated. If I had nothing to do, I would just be some morbid old woman."

### The walker

Mtobeli Billie, 71, also from Woodstock is a "champion walker" and continues to walk, despite his age.

Mr Billie is a sports lover, watching anything from soccer to rugby, reading his magazines in his spare time and filling out every crossword puzzle he can find.

Mr Billie likes to keep active and does not believe in public transport.

He would rather enjoy a walk into the city centre from his Woodstock home.

"It has to really be stirring outside for me to

take public transport or I will have to be really late for something, but most of the time, I rely on my own two legs to get me from point A to point B," Mr Billie laughed.

He has also taken part in walking categories of the Golden Games for senior citizens, in the age group for 60- to 69-year-olds and more recently, the 70 to 80 years category.

"Life is too short to be caught on your backside. I will rather spend the night attending to my aches and pains, just so that I can be ready to take on another day and find new places to walk to," Mr Billie said.

### The all-rounder

Velma Peters is the youngest of those who shared their stories with the Tailor, but carries the most on her plate.

She was born in Walmer Estate, but now also lives in Woodstock.

At the age of 59, she is a funeral, wedding, birthday party, community and church function organiser.

She also a mother, wife caretaker and is caregiver to older sickly people in the area, and runs a soup kitchen.

She has been fortunate enough to travel, which has brought about some contrasting views on older people

today.

"While overseas, I was looking after some sick people and I immediately noticed that older people overseas have way more privileges than the people in this country.

"They don't really have to do anything, because they always have somebody doing it for them," Ms Peters said.

But that's not she wants. She prefers to live an "independent life".

"I have four sons, but I do not want to be dependent on them for anything, as they also have families to look after," she said.

"When my parents were getting older, we felt the need to take care of them. Today, the values of our children are completely messed up and different towards parents. It is not the same anymore," Ms Peters said.

A day of story-telling was recently held at the District Six Museum's Homecoming Centre in honour of senior citizens.

The event was a collaboration between Noah, Ikamva Labantu, the Sector Task Team for Older Persons (STTOP), the District Six Museum and Street Talk Films.

Comedic great Marc Lottering entertained the crowd and hip hop artist, Jitsinger was the MC.

While there was much celebration, there was also sadness as Miriam Lichterman, a Holocaust survivor, mother and grandmother, shared her story; skilled storyteller Vinah Muii spoke of her childhood and poet Mavis Smallberg, had the crowd enthralled with her work.

Noah director, Anne van Niekerk said: "Noah believes that older per-

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**Groote Schuur Community Improvement District NPC**  
 Notice of Annual General Meeting

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 Venue: Belmont Square Conference Centre, Belmont Road, Rondebosch.  
 RSVP to 021 685 0016 or email: michele@gscid.co.za

Resolutions presented at the AGM can only be voted on by bona fide members of the GSCID. The membership is available free of charge to all non-residential property owners within the SRA footprint, but must be registered before 10 November 2014.

For further information, AGM documentation and how to register go to www.gscid.co.za or call 021 685 0016.

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**Minutes of the Groote Schuur Community Improvement District NPC**  
**(GSCID)**  
**For the year 1 July 2013 to 30 June 2014**  
**Annual General Meeting**  
**Monday 13 November 2014 at 17h00**

1.0 Registration	
2.0 Welcome and Apologies:	The Chairman welcomed all present to the 4 <sup>th</sup> Annual General Meeting of the GSCID. The following apologies were tabled: Cllr Brett Herron and Mr. Moir Scholtz.
3.0 Quorum to constitute the meeting.	The Chairman confirmed that a quorum of members was present or by proxy in terms of the Memorandum and Articles:  Present:  Mr. Hugh Amoore           UCT Mr. Runan Rossouw       CoCT Mr. Joepie Joubert       CoCT Mr. Gregg Huntingford   Growthpoint Mr. Gavin Hiscock       Eris Property Group Mr. Tony Davenport      Josephine Mill Mr. Jonathan Hobday     GSCID Board Mr. Manu Wope           Rosebank & Mowbray Civic Association Mr. Rugash Govender     SAB-Miller Mr. Anthony Davies       CEO GSCID  Mr. Amoore has requested to know the date the MOI was submitted to the CIPC to which AD would respond.
4.0 Approval of the Minutes of the previous AGM for the 2013 Financial Year held on 28 <sup>th</sup> November 2013.	The minutes of the previous AGM were circulated prior to this meeting and it was confirmed that it is on the website. It was approved and accepted with the amendment that the new MOI has been lodged with the CIPC but not yet approved.
5.0 Chairman's Report	5.1 The Chairman presented his report, a copy of which is attached to these minutes. Mr Amoore approved the adoption of the Chairman's Report.
6.0 To confirm and approve Annual Financial Statements for the year ending 30 June 2014:	8.1 The GSCID Accountant, Roslyn Kruse confirmed to the meeting that the 2013/14 financial year Budget had been adhered to. Ms Kruse referred the meeting to Pg 6 of the Financials showing the Statement of Financial Position as at 30 June 2014. She then referred the meeting to Pg 14 of the Financials showing the Detailed Income Statement which confirmed the total surplus for the year being R251 180.00.  Mr Amoore noted that the assets held in GSManCo were not reflected in the balance sheet. These assets exist, are unencumbered and will revert back to the GSCID with the closing down of the GSManCo.

<p><b>7.0 To confirm and approve the operating Budget for 2015/2016 Financial Year</b></p>	<p>Ms Kruise informed the meeting that the 2015/2016 budget being tabled had an 8.4% increase. The increase was calculated by using the June 2014 actuals plus the current profits to predict the next year. She confirmed that levies expected for the year amount to R5.15 million.</p> <p>Ms Kruise confirmed that the 5 year budget covered the insurance of the GSManCo assets.</p> <p>The Budget was approved.</p>
<p><b>8.0 Approval of the 5 Year Business Plan 2015 to 2020.</b></p>	<p>The 5 Year Business Plan was presented and approved.</p>
<p><b>9.0 Approval of the 2015 to 2020 Implementation Plan</b></p>	<p>Mr Amoore proposed that 1) the governance structure and the MOI be made provision for in the Implementation Plan and also that 2) proactive steps to be taken in respect of broadening membership.</p> <p>The Implementation Plan was approved subject to steps 12 and 15 in Program 1 of the Implementation Plan.</p> <p>Mr Davenport noted that work done by MCA Urban and Environmental Planners was not reflected in the Implementation Plan. Mr Davies confirmed that this would be raised in Item 12 of the Agenda of this meeting.</p>
<p><b>10.0 Auditors Remuneration for the year to 30 June 2013 and the Appointment of Auditors for 2014/2015</b></p>	<p>The meeting approved the decision to retain the services of the auditors Cecil Kilpin and approved their fees of R11 500.</p>
<p><b>11.0 Confirmation and Election of Directors</b></p>	<p>The Board is currently constituted and will remain in office for the next year. The Chairman Neil Fraser confirmed that he would be stepping down as soon as a replacement for his position has been found.</p>
<p><b>12.0 CEO's Operational Report and the usage of surplus funds</b></p>	<p>Mr Davies requested the meetings' permission to present his CEO's report on the operations at the Report Back Function. He would then report fully on the GSCID's operations. This was approved.</p> <p>Mr Davies requested that the excess monies totaling R258 158 be used for the Perception Survey to be done by MCA Urban &amp; Environmental Planners for the GSCID 5 Year Renewal Survey. This proposal was approved.</p>
<p><b>13.0 Any other business</b></p>	<p>None</p>
<p><b>15.0 Closing</b></p>	<p>The Chairman thanked everyone for their attendance and closed the meeting at 17.45.</p> <p>Mr Huntingford gave a special vote of thanks to our Chairman for his role on the Board.</p>