



DATE: 03 JUNE 2019

REPORT TO: URBAN MANAGEMENT PORTFOLIO COMMITTEE

LL 22678

1. ITEM NUMBER URBM 24/06/19

2. SUBJECT

URBAN MANAGEMENT: MURP: QUARTERLY REPORT FOR THE PERIOD  
JANUARY 2019 TO MARCH 2019

ONDERWERP

STEDELIKE BESTUUR: MURP: KWARTAALLIKSE VORDERINGSVERSLAG VIR  
DIE TYDPERK JANUARIE 2019 TOT MAART 2019  
(K4497)

ISIHLOKO

ULAWULO LWEDOLOPHU: MURP: INXELO YARHOQO NGEKOTA  
YESITHUBA ESISUSELA KWEYOMQUNGU 2019 UKUYA KWEYOKWINDLA  
2019

3. DELEGATED AUTHORITY

In terms of delegation

This report is FOR NOTING BY

- Committee name** : Urban Management
- The Executive Mayor together with the Mayoral Committee (MAYCO)
- Council

4. DISCUSSION

The Executive Mayor initiated MURP in 2012 with the overall objective to uplift former neglected and dysfunctional areas, to improve safety, quality of life and the socio-economic conditions with a particular focus on the public and shared environment. The City recognized that there were a number of area based regeneration interventions being

undertaken within the City, and consequently, one of the important objectives for the establishment of MURP has been to consolidate these initiatives into one programme.

The basis of the programme was to introduce a sustainable system of operations and maintenance of public infrastructure and facilities in partnership with communities with the objective of stabilizing areas and providing a platform for effective public and private investment. These investments would then be articulated in a package of interventions (Community Action Plans) which are negotiated with communities and key stakeholders.

Transversal coordination has been secured through the establishment of Area Coordinating Teams; ACT's facilitating coordination and cooperation between line departments at a district level with respect to safety, stabilisation, day to day service delivery and operations and maintenance. The ACT's have been run jointly by MURP and Sub Councils.

The report serves to inform the Urban Management Portfolio Committee of MURP's high level activities, capital and operating budget spend as listed below:

#### 4.1 Budgets

##### 4.1.1 Capital Projects – Current Progress

The total current capital budget for MURP as of 31<sup>st</sup> March 2018 is R12 399 881.00 which is allocated to projects as follows:

- CPX. 0012977-F1: Upgrading Vuyiseka Multi-purpose facility R7 300 000.00
- CPX. 0009621-F1: IT & Computer Equipment R99 881.00
- CPX. 0015903-F1: Security Measures MURP Areas R5 000 000.00

The upgrading of the Vuyiseka Multi-purpose facility and the MURP Security Measures were added to the budget in the January 2019 budget adjustment and are currently 96.52% committed and under implementation.

##### 4.1.2 Neighbourhood Partnership Development Grant, NDPG

MURP manages the NDPG funding to the City of Cape Town. The NDPG allocation to the City of Cape Town in the 2019/20 financial year is R7 300 000.00 and has been budgeted for the second phase of the upgrading to the Vuyiseka Multi-Purpose Facility.

The NDPG funds are prioritised in terms of the Urban Network Strategy with a focus on the southern portion of the Metro South East Integration Zone.

During this quarter, through a process of engagement with National Treasury, business plans have been submitted for further capital projects within Site C, Khayelitsha, Nyanga, Manenberg, Phillipi East and Hanover Park and an amount of R30 million has been allocated in the Division of Revenue Act, DORA to the City of Cape Town for the 2019/2020 financial year.

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### 4.1.3 Operational Budget – Current Progress

The total current operational budget for MURP as of 31<sup>st</sup> March 2018 is R19 739 911.63 which is allocated to projects as follows:

|   |                       |
|---|-----------------------|
| • <b>WBS CPX.00347</b>                              | <b>R19 739 911.63</b> |
| • S19. 00346-CF: Community Facilitation             | R1 817 208.00         |
| • S19. 00346-SC: Social Crime Prevention            | R6 488 430.35         |
| • S19. 00346-SL: Outreach                           | R4 576 000.00         |
| • S19. 00346-EP: EPWP                               | R1 257 007.00         |
| • S19. 00346-RM: Repairs and Maintenance            | R886 964.58           |
| • S19. 00346-MA: Management Agreements              | R761 869.00           |
| • S19. 00346-01: Atlantis / Westfleur               | R470 586.04           |
| • S19. 00346-05: Bonteheuwel / Bishop Lavis         | R529 413.97           |
| • S19. 00346-06: Bellville / Parow VRC              | R306 160.63           |
| • S19. 00346-11: Hanover Park                       | R503 542.08           |
| • S19. 00346-12: Mitchells Plain                    | R357 234.62           |
| • S19. 00346-14: Manenberg / Gunya                  | R1 085 455.58         |
| • S19. 00346-17: Athline / Hanover Park / Manenberg | R252 346.05           |
| • S19. 00346-19: Ocean View                         | R164 151.52           |
| • S19. 00346-24: Khayelitsha / Macassar             | R283 621.45           |

In total R19 739 911.63 was budgeted for 2018 / 2019 with R13 024 026.98 spent, R6 394 691.93 committed with an available balance of R321 272.72.

### 4.1.4 Budget Proposals for 2019 / 2020

Budget proposals were submitted and agreed to in the last Urban Management Portfolio Committee meeting and via MAYCO for the 2019 / 2020 financial year and are summarised below for submission for budget approval by Council at the end of May 2019:

#### Proposed Capital Budget 2019 / 2020

|  |                |
|--|----------------|
| IT & Computer Equipment                    | R100 000.00    |
| NDPG Capex programmes                      | R30 000 000.00 |
| Community Based Recycling Drop off Project | R7 500 000.00  |
| MURP Infrastructure and Safety Measures    | R50 000 000.00 |

#### Proposed Operating Budget 2019 / 2020

|   |                |
|---|----------------|
| Urban Regeneration general operating budget | R49 739 991.63 |
| Safety Action Plans                         | R1 400 000.00  |
| iSafety                                     | R8 236 000.00  |
| Youth and Scholar Safety Programme          | R42 910 560.00 |
| Community Based Recycling                   | R5 065 632.00  |
| Precinct Management                         | R10 000 000.00 |
| ACT / MURP roll-out to 24 Sub Councils      | R96 000 000.00 |
| Title Deeds                                 | R14 000 000.00 |
| Trading Plans and Informal Markets          | R10 000 000.00 |

## 4.2 MURP Roll-Out to 24 Sub Councils

MURP is to be rolled out to 24 Sub Councils with the establishment of one MURP area and Area Coordinating Team per Sub Council and a process of induction with Sub Councils will be undertaken during the June 2019 which will be communicated in due course.

An operating budget of R96 million is proposed in order to provide the seed funding for the establishment of the MURP programme within the 24 Sub Councils.

The selection of areas when the MURP programme was initiated was informed by the desire to redress inequalities which are still a reality for many neighbourhoods and communities within the City of Cape Town as a result of apartheid spatial planning and a legacy of socio-economic exclusion. As well, MURP was informed by the objective to regenerate economic hubs that were rapidly regressing as a result of neglect and poor urban management.

MURP is a targeted programme which focusses integrated interventions on geographic spaces such as Central Business Districts, Town Centres, Public Transport Interchanges, Community/Civic nodes, Transit Oriented Development Corridors and activity streets.

A key element of the MURP methodology is the participation of the community in the formulation and implementation of Community Action Plans, and the introduction of more effective urban management. This has been achieved through processes of engagement and the building of partnerships with community leadership and organisations.

### **MURP areas were originally identified in terms of the following criteria:**

- **CSIR** study areas with greatest need for the provision of public / social facilities and infrastructure: This indicates areas of the City which require an investment focus in order to redress inequality.
- **Socio Economic Index:** This is an indicator of those areas of the City which require special attention and where upliftment is dependent on this type of catalytic approach.
- **Density:** Areas where improved sustainability will impact positively on the quality of life of a larger number of residents due to number of residents per area.
- **Areas of rapid Urbanization:** Areas with the lowest levels of sustainability through poor urban management and investment in public facilities and infrastructure are generally those areas which have become urbanized through in-migration in the last 20 years where residential growth has outstripped operational and capital investment in the public domain.
- **Redress of apartheid planning:** A large proportion of the areas in the previous point were originally created through apartheid planning and the associated

inequalities still exist. The risk to the City with respect to the continued development of new areas is that the outcomes are similar to the outcomes of the apartheid planning.

- **Achievability:** some of the areas identified are achievable in the short to medium term, where either progress has been made already or there are existing resources available in those areas within urban fabric.
- **Current investment focus / programme:** where there is a current investment focus then there is a chance that through a more integrated approach to people investment and participatory planning that quality of life, sustainability and improved community safety becomes possible. Spatial alignment in the identification of areas needs to correspond with the spatial investment priorities contained within the Built Environment Performance Plan, BEPP in order for the outcomes of integration and sustainability to be realised.
- **Focus on CBD's, Town Centre's and Community Nodes** where effective urban management ensures safety, sustainability, the preconditions for economic development and a reduced operational burden on the City of Cape Town.
- **Crime hotspots** requiring special attention
- **Underserved areas** with poor service delivery and a general lack of facilities

For the purpose of taking the programme forward it may be appropriate to scrutinise and reconfirm that the criteria as listed above are still applicable.

#### 4.3 Term Tender 149S/2018/2019

MURP is in the final stages of the tendering process for the appointment of Professional Services to Assist Sub Council Area Coordinating Teams, ACT's with MURP implementation - 149S/2018/2019 (term tender).

It is expected that this tender will be submitted to the SCMBAC for consideration in June 2019 with a view to commencing with implementation in July 2019.


#### 4.4 Area Coordinating Teams – Current Status

|       |                             |                   |                                  |   |             |   |   |
|-------|-----------------------------|-------------------|----------------------------------|---|-------------|---|---|
| North | Subcouncil 1<br>Atlantis    | Monwabisi<br>Booi | Yes,<br>Existing<br>MURP<br>area | Not Applicable  | Bi-Monthly  | The last MURP meeting was held on the 18 <sup>th</sup> August 2018<br>The next ACT meeting is planned for end of June | CAP Review to be completed in May 2019.<br>CAP report to be submitted to the Subcouncil in June 2019. |
| North | Subcouncil 2,<br>Scottsdene | To be confirmed   | No                               | It is planned that the MURP area will be identified by July, ACT established by | Bi- Monthly | None at this stage since the Sub-Council does not have a designated MURP area.  | None  |

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|         |  |                    |   |  |  |   |   |
|---------|--|--------------------|---|--|--|---|---|
|         |  |                    |   | July and inaugural MURP ACT meeting held in August 2019  |  |   |   |
| North   | Subcouncil 3<br>Joe Slovo<br>Park (JSP)  | Monwabisi<br>Booi  | No  | It is planned that the MURP area will be identified by July, ACT established by July and inaugural MURP ACT meeting held in August 2019  | Bi- Monthly  | None at this stage since the Sub-Council does not have a designated MURP area.  | MURP is active in JSP in the following projects, JSP Development Forum Capacity Building and JSP Fire Retardant Paint Project.  |
| Central | Subcouncil 4   | Chris O<br>Connor  | Existing MURP area but no ACT Established | ACT to be established by July 2019.  | To be confirmed.   | July 2019 for the first ACT meeting.  | Draft precinct management plan completed<br><br>Basic precinct management undertaken.   |
| Central | Sub Council 5<br>Bonteheuwel<br>and Bishop<br>Lavis                              | Chris O<br>Connor  | Yes, Existing MURP area                   | Already established and operational.   | Bi-monthly   | Last meeting held on 14 <sup>th</sup> Feb 2019.<br>NST (Neighbourhood Safety Team) meeting held on 5 <sup>th</sup> March 2019<br>Next meeting to be held in July 2019 | Precinct management plan completed.<br>CAP complete for Bishop Lavis and Bonteheuwel and approved by Sub-Council in April 2018.<br>Bonteheuwel CBD redevelopment plan complete<br>Bishop Lavis Sports and Wellness Centre Development Plan complete                 |
| Central | Subcouncil 6<br>Bellville CBD<br>and PTi   | Chris O<br>Connor  | Yes, Existing MURP area                   | Already established and operational.   | Monthly  | Last meeting held in May 2019.<br>Next meeting to be held on the 7 <sup>th</sup> June 2019  | Transport Directorate upgrading programme reported on to the Sub-Council.<br>Precinct Management committed to via ACT and budgeted for in the 2019/20 financial year.   |
| North   | Subcouncil 7   | Monwabisi<br>Booi  | No  | It is planned that the MURP area will be identified by July, ACT established by July and inaugural MURP ACT meeting held in August 2019. | Bi- Monthly  | None at this stage since the Subcouncil does not have a designated MURP area.   | None  |
| East    | Subcouncil 8<br>Subcouncil 9<br>Site C and B<br>Jaffha K<br>Masemola<br>Corridor | Patrick<br>Nqadini | No  | June 2019  | To have monthly meetings due to MURP initial intervention processes which require regular interactions with relevant stakeholders. | To be confirmed once ACT is established   | Presentation made to Sub-council on MURP. MURP focus Area endorsed by Sub-Council 9. The endorsed sub-council 9 focus area is Jaffha K Masemola Corridor Meeting with Sub-Council Managers has been arranged for 31 May 2019. Intervention Plan has been developed. |

|                |   |                 |   |  |  |   |   |
|----------------|---|-----------------|---|--|--|---|---|
|                |   |                 |   |  |  |   | -ACT will be established by June 2019.  |
| <b>East</b>    | <b>Subcouncil 10 Harare and Kuyasa</b>                  | Patrick Nqadini | Yes, Existing MURP area   | June 2019  | To have monthly meetings due to MURP initial intervention processes which require regular interactions with relevant stakeholders. | To be confirmed once Act is established.  | -Proposal was made for sub-council 10 focus area to be Spine Road Corridor or Activity Spine. To be formally endorsed in June sub-council meeting.<br><br>- Meeting with Sub-council Managers has been arranged for 31 May 2019.<br><br>-Intervention Plan developed.<br><br>-ACT will be established by June 2019. |
| <b>Central</b> | <b>Subcouncil 11 Hanover Park and Manenberg</b>         | Ivan Anthony    | Yes, Existing MURP area   | June 2019  | Bi-monthly ACTT meetings held.<br><br>Monthly Steering Committee meetings held   | June 2018   | Restarting of the ACTT meetings for Hanover Park  |
| <b>South</b>   | <b>Subcouncil 12 Mitchell's Plain CBD</b>               | Ivan Anthony    | Yes, Existing MURP area   |  | Bi-monthly ACTT are held<br><br>Bi weekly safety and security planning meetings  | 21 May 2019   | Implementation of CAP projects in Mitchell's Plain CBD commenced<br><br>Establishment of CBD Central Improvement District effective July 2019   |
| <b>South</b>   | <b>Subcouncil 13 Philippi East</b>                      | To be confirmed | No  | It is anticipated that an inaugural MURP ACT meeting will be held in July 2019.  | Monthly  | None at this stage since there is no MURP area confirmed  | None at this stage since there is no MURP area confirmed<br><br>The Vuyiseka Multi-purpose facility upgrading has commenced   |
| <b>Central</b> | <b>Subcouncil 14 Gugulethu and Nyanga</b>               | Monwabisi Booi  | Yes, Existing MURP area, however it is not functioning optimally. | ACT requires resuscitation efforts to function optimally.  | Bi-Monthly ACT meetings held.  | The last MURP meeting was held on the 25 <sup>TH</sup> August 2018 However, MURP Steering Committee meetings are convened monthly. MURP work focussed on the CAP review which is planned to be completed in May 2019 The next ACT meeting is planned for end of June. | CAP Review to be completed in May 2019 MURP CAP Report to be submitted to the Sub-council in June 2019.   |
| <b>North</b>   | <b>Subcouncil 15 Kensington, Facticeon and Maitland</b> | Monwabisi Booi  | No  | It is planned that the MURP area will be identified by July, ACT established by July and inaugural MURP ACT meeting held in August 2019. | Bi- Monthly  | None at this stage since the Subcouncil does not have a designated MURP area.   | MURP is active in Ward 56 (Kensington, Facticeon and Maitland) in the following project; Ward 56 Integrated Safety Plan Development.  |
|                | <b>Subcouncil 16</b>                                    | Monwabisi Booi  | No  | It is planned that the MURP area will be identified by   | Bi- Monthly  | None at this stage since the Subcouncil does not have a designated MURP area.   | None  |

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|         |                              |                 |                         |   |  |   |  |
|---------|------------------------------|-----------------|-------------------------|---|--|---|--|
|         |                              |                 |                         | July, ACT established by July and inaugural MURP ACT meeting held in August 2019. |  |   |  |
| Central | Subcouncil 17<br>Athlone CBD | Ivan Anthony    | Yes, Existing MURP area | June 2019   | Bi-Monthly ACTT meetings held<br><br>Monthly Business Forum meetings held  | In process of scheduling meetings           | Restarting of the ACTT meetings for Athlone  |
|         | Subcouncil 18                |                 |                         |   |  |   |  |
| South   | Subcouncil 19<br>Oceanview   | Ivan Anthony    | Yes, Existing MURP area | June 2019   | Bi-monthly ACTT meetings held<br><br>Monthly Steering Committee meetings   | March 2019<br><br>Bi-monthly from June 2019 | Implementation of CAP projects in Oceanview have commenced.  |
|         | Subcouncil 20                |                 |                         |   |  |   |  |
|         | Subcouncil 21                | Patrick Nqadini | No                      | June 2019   | To have monthly meetings due to MURP initial intervention processes which require regular interactions with relevant stakeholders  | To be confirmed once ACT is established.    | Meeting with Sub-Council Managers has been arranged for 31 May 2019. MURP focus area still to be identified Intervention Plan developed. ACT will be established by June 2019. |
| East    | Subcouncil 22                | Patrick Nqadini | No                      | June 2019   | To have monthly meetings due to MURP initial intervention processes which require regular interactions with relevant stakeholders. | To be confirmed once ACT is established.    | Meeting with Sub-Council Managers has been arranged for 31 May 2019. Intervention Plan developed Act will be established by June 2019.   |
| South   | Subcouncil 23<br>Lentegeur   | Ivan Anthony    | Yes, Existing MURP area | June 2019   | Bi-monthly ACTT meetings held.   | In process of scheduling meetings           | In process of actioning the daily challenges in Lentegeur.   |
| East    | Subcouncil 24                | Patrick Nqadini | No                      | June 2019   | To have monthly meetings due to MURP initial intervention processes which require regular interactions with relevant stakeholders. | To be confirmed once ACT is established.    | Meeting with Sub-Council Managers has been arranged for 31 May 2019. Intervention Plan developed. Act will be established in June 2019.  |

## Financial Implications

 None    Opex    Capex

 Capex: New Projects

 Capex: Existing projects requiring additional funding

Making progress possible. Together.



Capex: Existing projects with no additional funding requirements

Legal Compliance

Staff Implications  Yes  No

Risk Implications  Yes  No

#### 4 RECOMMENDATIONS

It is recommended that:

- a. quarterly report for the period January until March 2019 for the Urban Management Directorate (Department: MURP) **BE NOTED.**
- b. the implementation of the departmental projects and programmes relating to the impact and performance of service delivery **BE MONITORED.**

#### AANBEVELINGS

Daar word aanbeveel dat:

- a. **DAAR KENNIS GENEEM WORD** van die kwartaalverslag vir die tydperk Januarie tot Maart 2019 vir die direktoraat stedelike bestuur (Departement: MURP).
- b. die implementering van die departementele projekte en programme met betrekking tot die impak en prestasie van dienslewering **GEMONITEER WORD.**

#### IZINDULULO

Kundululwe ukuba:

- a. **MAKUQWALASELWE** ingxelo yarhoqo ngekota yesithuba esisusela kweyoMqungu 2019 ukuya kweyoKwindla 2019 yeCandelo loLawulo lweDolophu (iSebe: MURP).
- c. **MAKUBEKW'ILISO** ekumiselweni kweprojekthi zesebe kunye neenkqubo eziphathelene nokusebenza konikezelo lweenkonzo.

**FOR FURTHER DETAILS CONTACT**

|                |                                 |                |              |
|----------------|---------------------------------|----------------|--------------|
| NAME           | Alastair Graham                 | CONTACT NUMBER | 021 400 4576 |
| E-MAIL ADDRESS | Alastair.graham@capetown.gov.za |                |              |
| DIRECTORATE    | Urban Management                | FILE REF NO    |              |

**ACTING EXECUTIVE DIRECTOR: URBAN MANAGEMENT**

NAME LUZUKO MOUNTIELNA  
~~Bevan van Schoor~~ COMMENT:

DATE 21-05-2019

SIGNATURE 

**LEGAL COMPLIANCE**

REPORT COMPLIANT WITH THE PROVISIONS OF COUNCIL'S DELEGATIONS, POLICIES, BY-LAWS AND ALL LEGISLATION RELATING TO THE MATTER UNDER CONSIDERATION.  NON-COMPLIANT

NAME Joan-Mari Holt COMMENT:

DATE 28/05/2019

SIGNATURE 

**Making progress possible. Together.**