



**SPATIAL PLANNING AND ENVIRONMENT PORTFOLIO COMMITTEE
IKOMITI YEMICIMBI YESEBE KWEZOCWANGCISO LWAMABALA NOKUSINGQONGILEYO
PORTEFEULJEKOMITEE OOR RUIMTELIKE BEPLANNING EN DIE OMGEWING**

1. **ITEM NUMBER: SPE 07/06/20**
2. **SUBJECT / ONDERWERP / ISIHLOKO:**
Project Management Office (PMO) Presentation - 4 June 2020

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STAD KAAPSTAD

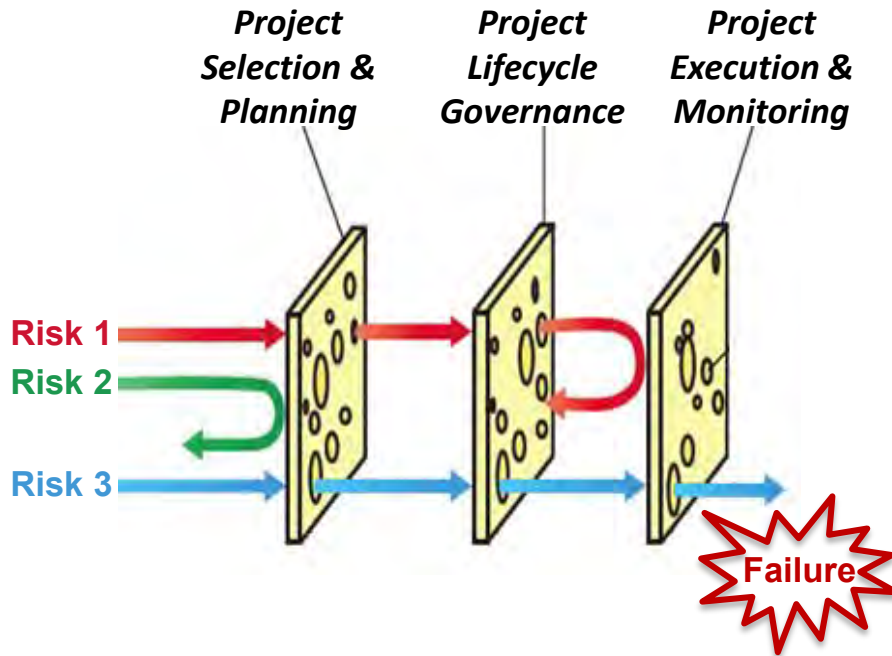
Spatial Planning and Environment PC

Project Management Office (PMO) Presentation - 4 June 2020

Making progress possible. **Together.**

Robust Project Management ²⁷ practices create barriers against project failure

Project Management: Defensive Strategy



Common Project Failures

Catastrophic Failure



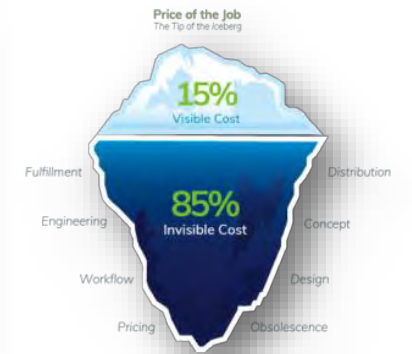
Time & Cost Overruns



Poor Value for Money or investment decision

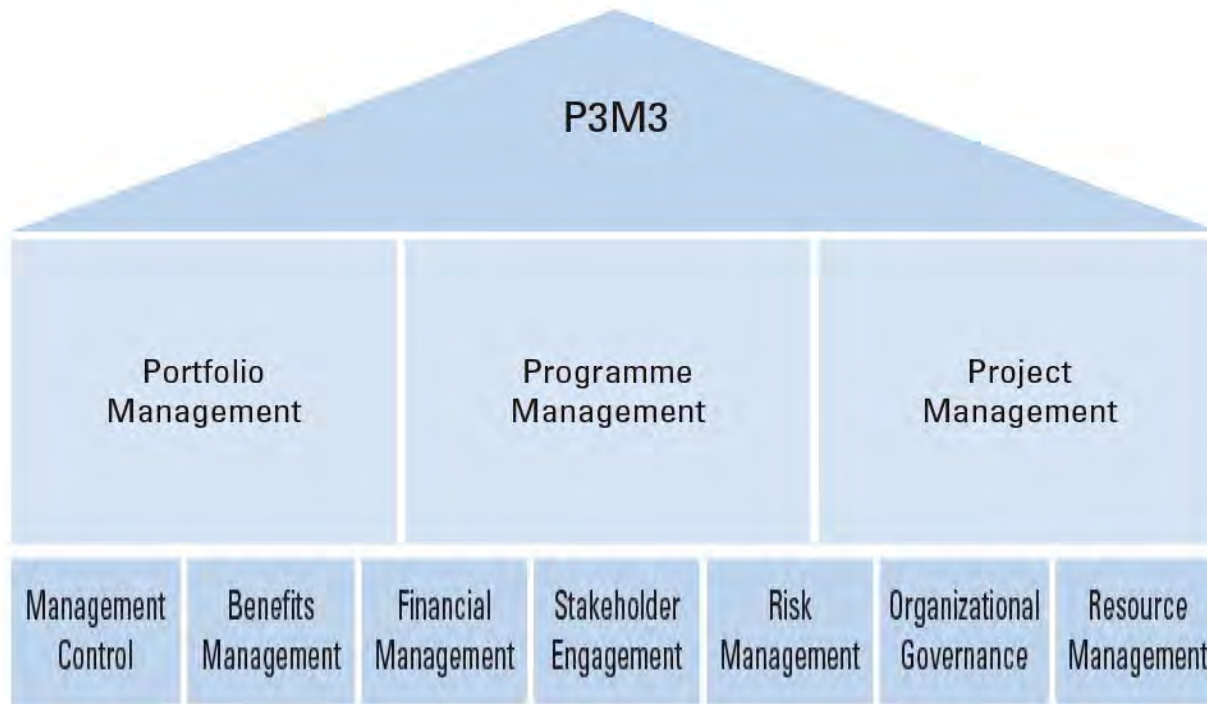


Unsustainable Running Costs



To establish World Class Project Management practices and enhance delivery, CCT is adopting the P3M3[®] model

P3M3 Blueprint for Good Project Management



Critical Success Factors



Strong project management capabilities

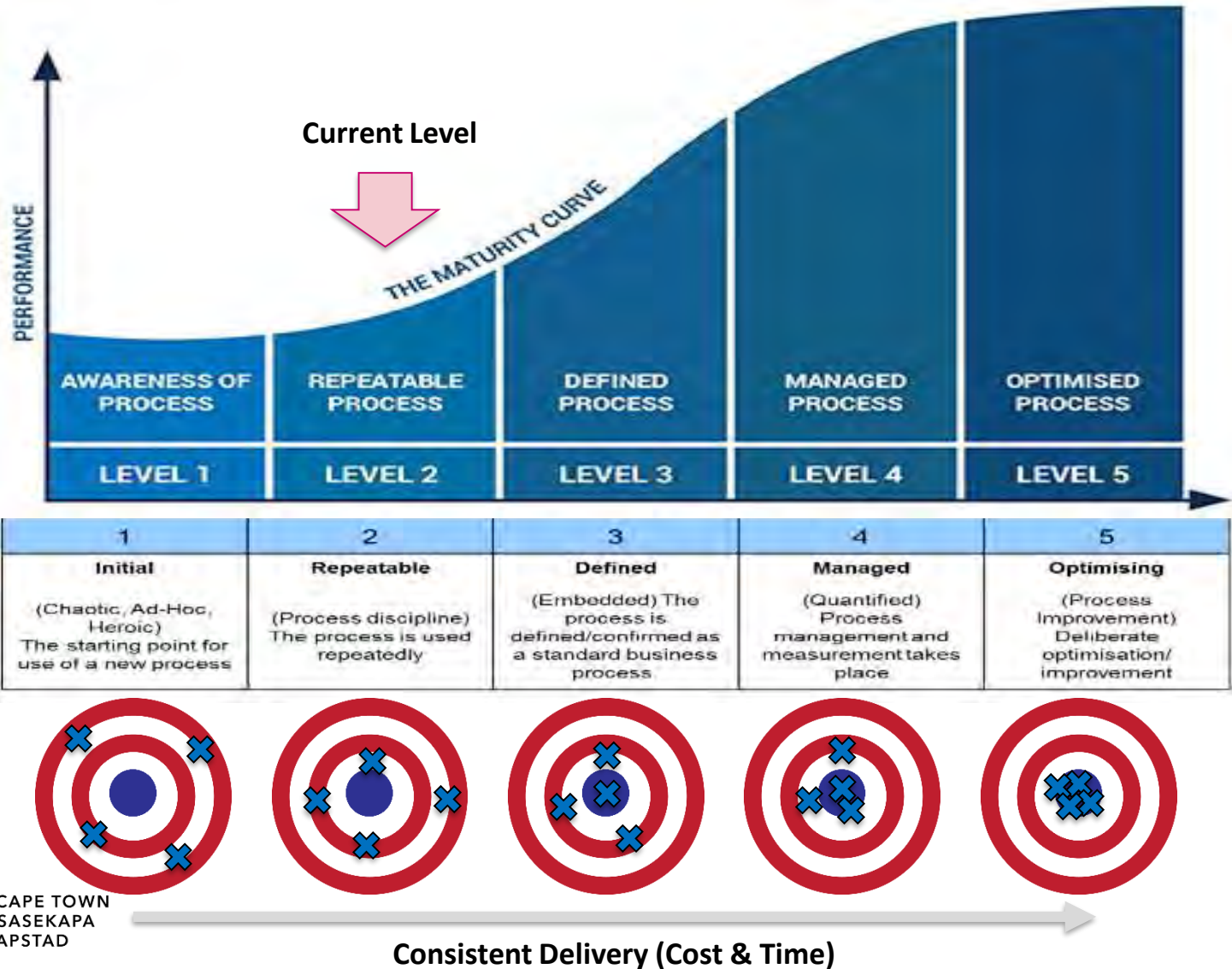


Robust processes

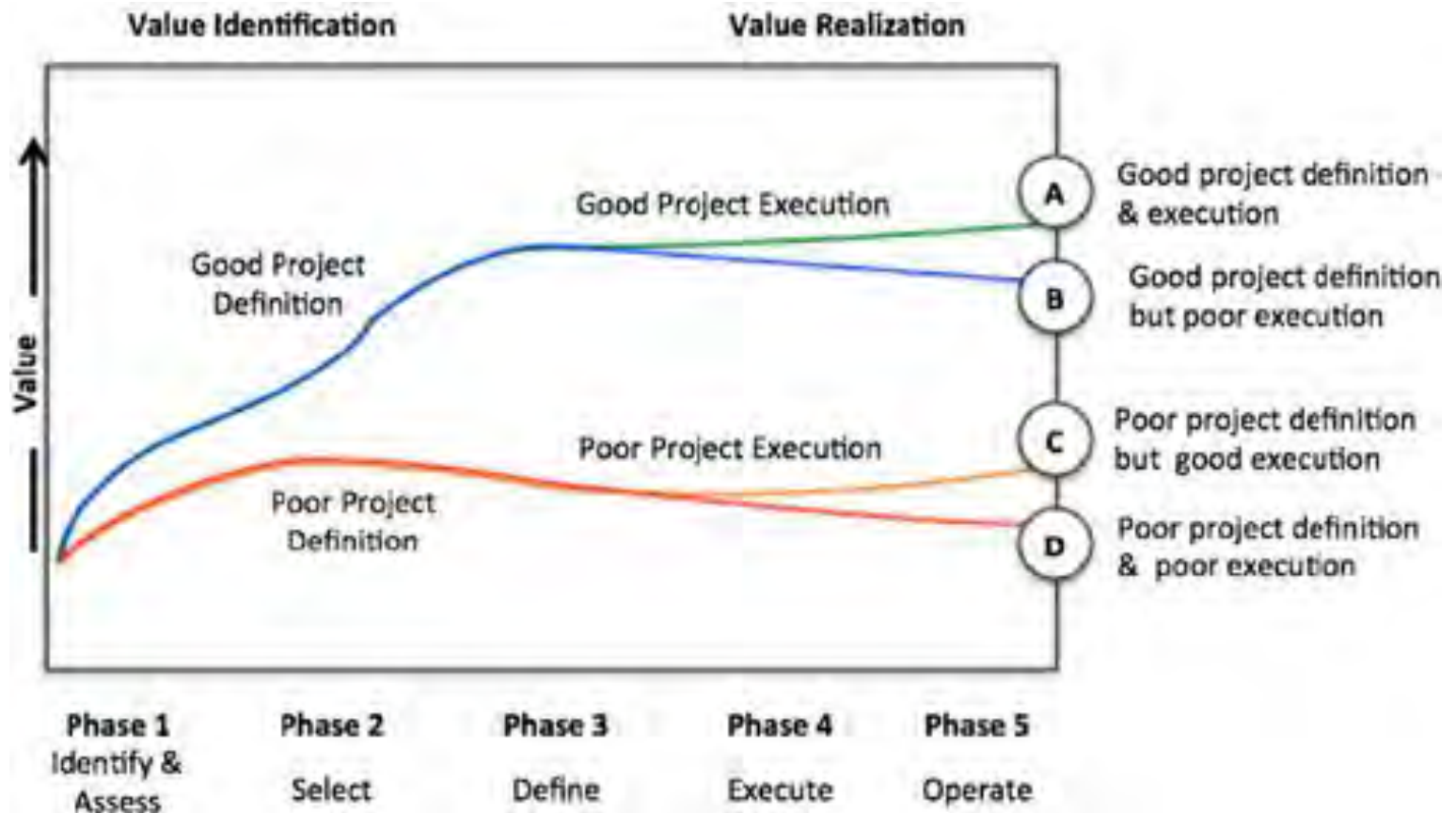


Standard tools, & guidelines

A Maturity Level 3-4 must be ²⁹ consistently deliver value for money projects, on time and within budget



Good planning is critical to a project's success and the ultimate value realised



Planning must start several years before implementation. There are limited options to improve performance during implementation.

A number of actions have been initiated to address key gaps and improve project performance³¹



Targeted Initiatives in Progress

1. **Capability building & knowledge management**

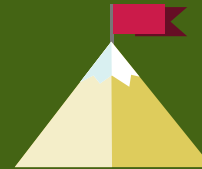
- Project Management **Community of Practice**
- **Mandatory** project & supply chain **training**
- Additional **course recommendations**
- **Templates & guidelines**
- Gathering of **Lessons learnt**
- Short **informational videos** on key project management concepts
- **Improved Communication** (e.g. new policies & directives)

2. **Quarterly Project Reviews**

3. Enhanced **project monitoring & support**
4. Detailed review of SCM Pipeline

Expected Benefits

- **Identification of project gaps, risks & challenges**
- **Faster response to issue resolution, support needs & policy changes**
- **Improved project planning**
- **Enhanced capability & practices**

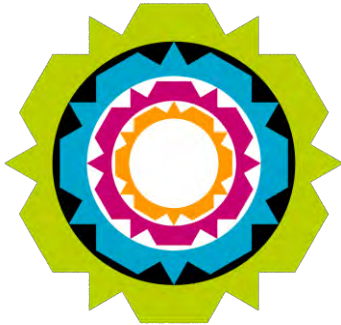


Long-term Initiatives

1. Establishment of **Investment committee**
2. Project **gate review process** roll-out
3. Initiatives to improve **Risk, Dependency & Benefits** management
4. **Project Manager capability assessment & framework**
5. Detailed **Maturity assessment** & development of **Prioritised Improvement Roadmap**

Expected Benefits

- **Identification of key gaps & actions required to achieve maturity level 4 & in turn consistent project performance**
- **Improved investment decisions**
- Targeted **capability improvements**



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Thank You

For queries contact: Shakira.Nursoo@capetown.gov.za

Making progress possible. Together.